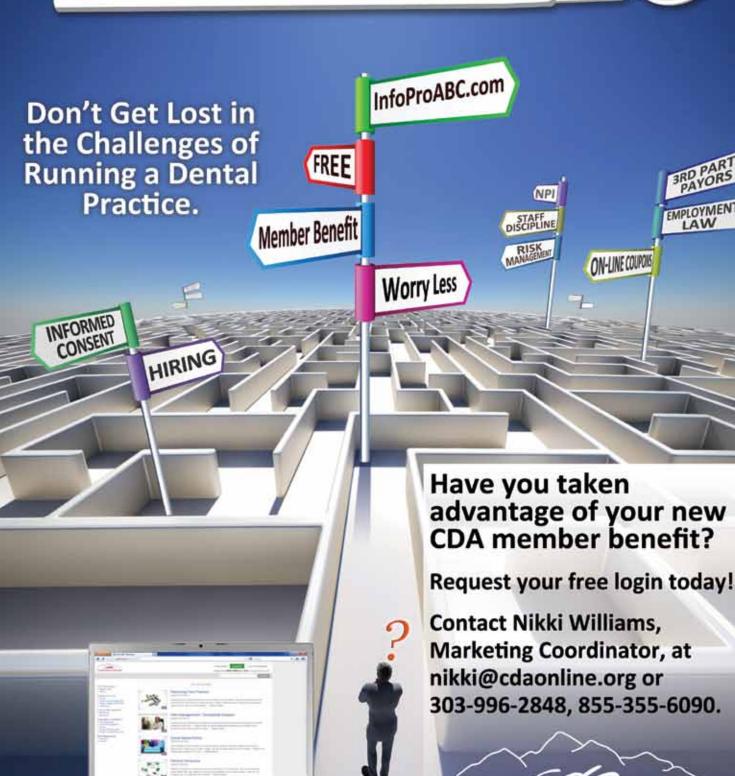


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A Mechanic for Your Mouth

By Ken Peters, D.D.S., CDA President



ver the last six months, I've had a number of people ask me "what's your agenda going to be when you become

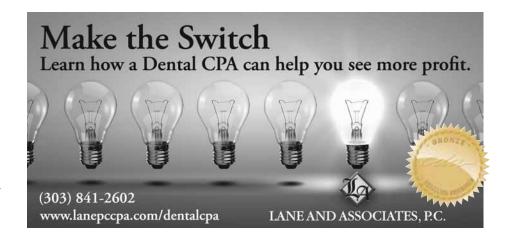
CDA president?" There are actually very few of us who get to choose our agenda. Usually, the agenda chooses us, laid down by the work of those who have come before us, both inside and outside the profession. Taking this into consideration, it appears that the agenda is going to be access-to-care and the potential role mid-level providers might have on the dental profession.

In 2005, we began hearing about the Alaska DHAT program - the Dental Health Aide Therapist – and by now, most of us are aware that the program has made its way to the lower 48. Minnesota became the first state to begin training DHATs, and not long ago, started licensing their graduates. Nine other states at the time of this writing have faced legislative proposals concerning dental therapists: California, Connecticut, Kansas, Maine, New Hampshire, New Mexico, Oregon, Vermont and Washington. A number of other states report dental therapist activity, but have not yet seen legislation introduced. While there are a small number of supporters within

the profession, it's clear that it is not the dental profession in general that is promoting this, but predominantly those outside of dentistry. Those in the dental profession understand that what we do is not a commodity that anyone can provide with only a small amount of training. Dentistry is a healthcare service that requires an education in biology, physiology, neurology, bio-mechanics and more to understand the implications of the irreversible procedures that are provided. Anything less than this, and the provider is nothing more than a tooth mechanic with an inherent lack of understanding of the care they are providing. A DHAT can receive 18 to 24 months of training right out of high school and begin providing a range of irreversible dental procedures for patients. It's unreasonable to assume that the standard of care that Coloradans receive will remain

at the current level when irreversible procedures are provided by anyone with less than a dental school education. Obviously, there are those outside the profession that feel differently, and both the Kellogg Foundation and the Pew Charitable Trusts look at the DHAT as the favored solution to the access to dental care problem. It appears that the Kellogg Foundation is poised to come to Colorado in an attempt to help get legislation passed that would bring a dental mid-level provider to our state. The foundation's reasoning is if dentists will not go to the far reaches of Colorado, then someone needs to be trained who will. This concept has the support of some very influential people, such as former Secretary of the Department of Health and Human Services Dr. Louis Sullivan. In

PRESIDENT continue on page 8



his editorial that ran in the New York Times on April 9, 2012, he stated that "...close to 50 million Americans live in rural or poor areas where dentists do not practice, ...most dentists do not accept Medicaid,...and a shortage of dentists will only get worse." According to Dr. Sullivan, the best and relatively immediate solution is to train dental therapists.

Without our input, our legislators will only hear one side of the story. They need to hear that Colorado does not have a shortage of dentists – and in fact, just the opposite. The Health Resources and Services Administration, an agency of the Department of Health and Human Services, published that one dentist for every 3,000 in population is necessary to meet dental healthcare demands. When the CDA Workforce Task Force, created by the CDA House of Delegates in 2010, started their research, the most current demographic data was from 2000 census, and Colorado ranked sixth highest with a dentist to population ratio of 1:1,429. When I recalculated this number using the now available data from the 2010 census and current license data from the State Board of Dental Examiners, that ratio appears to have changed to 1 dentist for every 1,390 Coloradans. In other words, Colorado already has well over double the providers needed to address the dental care needs of Colorado. Adding more providers and hoping the excess flows to the underserved areas will only serve to damage a healthcare delivery system. Colorado doesn't have a shortage of dentists - it has a maldistribution of dentists.

Legislators need to hear about the economics of dental education and dentistry. Over the last few years, we've all heard that one of the most pressing issues in dentistry is the debt incurred by dental students. It would be no different for dental therapists. According to the University of Minnesota School of Dentistry Website, tuition and fees for dental therapist training are over \$65,000 for residents and \$82,000 for non-residents. A dental therapist is going to need the same dental chairs, the same instruments, and the same equipment as dentists do, so it's going to cost a therapist virtually as much as a dentist to start a practice. This means they need to have patients who can provide them an income that allows them to pay their bills. There are a number of our legislators who are upset that we have counties in Colorado that don't have a dentist. Hinsdale County has 843 residents. Mineral County has 712. San Juan County has 699. Is it any wonder why it's difficult to draw a dentist to those areas? Is it reasonable to expect that a dental therapist with the same operating expenses as a dentist

will go to any of those counties? Probably not. This means that unless they're forced to go there, a dental therapist will instead end up practicing in the more populated urban and suburban areas of Colorado in order to prevent going bankrupt.

Our legislators need to hear that it is unreasonable to assume that a provider with a fraction of the training of a dentist is going to provide the same level of care and safety for the public. Sadly, dentistry is looked upon by many as a commodity. A crown is a crown, right? Fortunately, the number of people who are beginning to understand that dental health is an integral part of a person's overall health and well being is growing, but not fast enough to dispel the myth of the "tooth mechanic" in time.

Maybe most importantly, legislators need to hear a plan – a plan to solve the problem in Colorado. It's a difficult problem to solve, and there are no easy solutions. If there were, access-to-care would have been fixed long ago. When the CDA Workforce Taskforce was formed, it quickly realized during the course of their demographic research that Colorado has more than enough dentists to treat Coloradans and that more providers were not needed. The role of the taskforce shifted to the development of a white paper that explained and supported that position. In the process of writing this paper, we have learned from other states, particularly Minnesota, that justifying a "no" position isn't enough. Legislators want to see a plan to get dental care into the underserved areas. Minnesota didn't have one, and it's the single biggest reason behind the passing of the dental therapist law there. The number two reason was having the backing of very powerful and influential foundations. Kansas, on the other hand, did have a plan, and it was the reason they were recently





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able to defeat two dental therapist bills. The CDA has reconvened the Workforce Taskforce so it can take on the role of developing a plan to get dentists to underserved areas. It will look at the pros and cons of any number of options, but rest assured that no option will be acceptable that does not have the dentist at the head of the dental team. We all know that we cannot drill and fill our way out of the access-to-care problem. It's going to take education of the public, prevention, being creative in finding sites for new dental practices, finding sources of funding to help dentists establish themselves in rural areas, and most certainly changes in public policy. Our lobbying firm could be an invaluable asset in helping us navigate that mine field.

The CDA will need the help of the entire membership to preserve the integrity of the standard of care provided to Coloradans, and the integrity of the profession that delivers that care. Remember, we are only allowed to give input. In spite of the fact that dentists are the experts in the area of the delivery of dental care, we are not the ones who get to make the decisions. Those decisions are made by our elected officials. Remarkably few of them have any healthcare delivery experience, and many of them are among those who view dental care as a commodity. If they do not hear from us, they will make their decisions based on whoever is willing to talk to them. First and foremost, READ YOUR E-MAILS! Nearly half of our dentists do not read their e-mail, and they are missing out. I know we all get a ton of e-mail, but when you see something from the CDA come across your inbox, please give it a quick read. Next, when we're asking for

your help, we really do need it! It may be nothing more than sending out an e-mail using our simple Capwiz online communication tool. It might be a phone call to you legislator and if that's the case we'll make sure we give you the relevant information and talking points to make that conversation easier. It might be that we need to have some of you go to the state Capitol to speak to your legislators. Yes, it's an imposition, and yes, I know that it's an inconvenience for many of you to leave your practice to help with advocacy, but unless you think it's appropriate for a DHAT to start treating your patients, I'd like you to rethink that point of view. The days of thinking, "gee, I'm too busy, I'll let the other guy's take care of this," are over.

It will be an interesting year, and I'm looking forward to serving as your president.

_eDiem

By Brett Kessler, D.D.S., CDA Vice President

"If you live each day as if it is your last, one day you most certainly will be right."

Steve Iobs

Commencement speech to the 2005 graduating class at Stanford University (Quote attributed to H.H. "Breaker" Morant)



uite the statement, I must say. Especially since cancer recently took him away from our world and into

the realm of the unknown.

Now, after reading Steve Jobs' biography by Walter Isaacson, it was very clear to me that Steve Jobs was a visionary. He was not, however, a saint. In fact, the book showed an accurate and honest depiction of a man who knew what he wanted and would do almost anything to get his way. Often he was selfish, selfcentered, mean, inconsiderate and eccentric. These are hardly the traits

But he was a visionary. One thing that is certain is that he stayed true to his vision and, his vision changed the world. The computer industry (Apple), the music industry (iPods, iTunes), movie animation (Pixar), the retail experience (Apple store), and the smart phone (iPhone) all have been re-invented through his innovation and subsequently changed our lives.

I admit I was once a naysayer. However, once these things crept into my life, I jumped in full bore.

In his commencement speech he continued, "It (quote) made an impression on me. And since then, for the past thirty-three years, I've looked in the mirror every morning and asked myself, 'If today were the last day of my life, would I want to do what I am about to do today?' If

the answer is no for too many days in a row, I know I need to change something."

I know of many dentists who are not happy in their current situations. In my life, there have been times that I, too, have been unhappy with my situation. Like my colleagues, I felt trapped with the walls caving in on me. One day, something inside me gave me the courage to make changes. I made a call to the Wellbeing Committee where I was practicing at the time (this is Colorado's equivalent to Concerned Colorado Dentists), and that call saved my life. More on that later.

Dentistry is stressful. A mentor, Jerry Gropper, D.D.S., once said of our profession, "Dentists must have the eye of a sculptor, the hands of a surgeon, the insight of a therapist, the knowledge of a scientist, and the financial acumen of a businessman." It is no wonder so many of us have struggles. This is a tall order indeed.

How then can we get out of our proverbial "ruts?"

Thoreau said, "I know of no more encouraging fact than the unquestionable ability of man to elevate his life by conscious endeavor." Uh-oh - he is saying that it is going to take some work.

First we must seek out who we are and what makes us truly happy. It could be our family life, our practice model, or our friends who we surround ourselves with. It could be small changes or big changes. One

thing is certain - nothing changes if nothing changes.

Stephen Covey's book, "The 7 Habits of Highly Successful People," describes this necessary change eloquently in the first habit, "Be Proactive." He talks of courage being the most important attribute. Courage is not the absence of fear. Courage is recognizing the fear that is within you and, with a leap of faith, taking action. In this case, being proactive means to make the decision to make positive changes in your life.

Next, he encourages us to "Begin With the End in Mind" (Habit 2). In this habit we are to create a vision of a better future. Covey writes, "To begin with the end in mind means to start with a clear understanding of your destination. It means to know where you are going so that you better understand where you are now and so that the steps you take are always in the right direction."

Our happiness is determined by how well we live within our core values and to what extent we discipline ourselves to our vision. Everyone has a bright future, if we choose to have one.

The last book I will reference is from John Ortberg, who wrote "When the Game is Over, it all Goes back into the Box." He gives the analogy of life as a calendar. Each square in the calendar is a frame for one episode of our lives. Nobody knows how many squares one gets,



but each of us must choose how we fill them.

When we think of our day, is it filled with meaningful events with our families, patients, colleagues, etc.? Or, are we stuck in our rut, allowing the world and its pressures to create unhappiness in our lives. You get to choose... Carpe Diem.

If you or a colleague is struggling with depression, addiction, practice problems, etc. Concerned Colorado Dentists (CCD) and the CDA are available to help. Seeking professional and confidential help through CCD isn't always about addiction or substance abuse. This incredible organization is established to help dentists through life stress, transition and substantial change. To learn more, simply make a call to Dr. Michael Ford at 303-810-4475.



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Informed In the Dental Consent Office

By F. Robert Murphy, D.D.S., Colorado State Board of Dental Examiners Chair



he use of informed consent in the dental office is generally understood to be an important part of the patient/

doctor communication process. For review, informed consent in the dental office is when a dentist informs a patient of the nature of the proposed dental treatment. This involves explaining the risks and benefits of, and possible alternatives to, the proposed treatment. The informed patient can then decide whether or not to proceed with the proposed treatment. The option of no treatment and its consequences should always be offered as one of the treatment alternatives.

This informed consent can be in written or verbal form. Some states require that certain specific informed consents be in written form. For example, in Colorado, any use of medical immobilization in the dental office must have a signed written informed consent and this consent must be renewed at least verbally every hour of the treatment (Colorado State Dental Board Rule XV and Policy 4J).

It is legally more defensible for a dentist to have a signed written informed consent from a patient he/she is treating. However, it is still essential, even with a written informed consent. that the dentist has a conversation with the patient and that the patient understands the proposed treatment.

It is very important that the wellexecuted informed consent (written or verbal) is documented properly in the patient's chart. This is an integral part of the patient's treatment record and is necessary from a legal defense viewpoint; if it is not documented it did not happen.

A properly executed informed consent does not protect the dentist from malpractice if the dentist is negligent. For example, a patient could sustain an injury during a dental procedure which was a known risk and was addressed in the documented informed consent. However, if the practitioner was negligent in the execution of the procedure, the patient may still have a malpractice claim.

Written consent forms for most procedures are readily available from several sources (malpractice insurance carriers, risk management courses, etc.) The Dentists Professional Liability Trust of Colorado has consent forms, by dental procedure category, available on its Website, www.tdplt. com/forms/informedconsent.pdf.

The CDA has launched a new benefit and Website for its members called InfoProABC that professionally educates patients and improves the informed consent process. A CDA dentist can use this site to provide patients with video education of dental procedures. When a patient

views a presentation, the system will electronically document the event, thus providing dentists with an additional resource in patient education and informed consent. This benefit is free to CDA members and members have been provided with unique passwords to access the site, www. InfoProABC.com.

Ethically it is important to have the patient involved in dental treatment choices. The ADA Principles of Ethics and Code of Professional Conduct states in Section 1 Principle: Patient Autonomy that "the dentist's primary obligations include involving patients in treatment decisions in a meaningful way, with due consideration being given to the patients needs, desires and abilities" and further, "The dentist should inform the patient of the proposed treatment, and any reasonable alternatives, in a manner that allows the patient to become involved in treatment decisions."

In closing, informed consent is an important and integral part of the patient treatment process both from an ethical and legal perspective. Having appropriate office protocols in place to make sure that informed consent is properly executed and documented in the patient's chart before dental procedures, affords protection to both the patient and the dentist. Informed consent offers the patient protection of their rights to self autonomy and the dental practitioner protection from malpractice allegations. ***

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Executive Committee Bios



President Dr. Kenneth S. Peters graduated from the University of Colorado School of Dentistry in 1984 and has been in private practice

ever since. He has had a general practice in Highlands Ranch for the last 24 years. He has been active in organized dentistry, serving on MDDS's Board of Director's for 13 years and as president of MDDS in 2000. He has been a member of the part-time clinical faculty at the University of Colorado School of Dental Medicine for the last 12 years, and is also on the faculty of the International Partnership for the Study of Occlusion. He has served as a member of the Board of Directors and as Annual Session program chair for the American Equilibration Society, and is currently serving as their vice president. He is a past president of the Colorado Prosthodontic Society. He is a member of the Pierre Fauchard Academy and a fellow of the International College of Dentists. Dr. Peters enjoys golf, and spending time with his wife Teresa, son Scott, and daughter Andrea.



Immediate Past President Dr. Thomas R. Pixley is a graduate of Colorado State University and the University of Colorado School of

Dentistry. He is the first CU School of Dentistry graduate to be president of the CDA. Dr. Pixley completed his general practice residency at the University of Rochester. He has been in private practice for 25 years in Fort Collins. He has served on numerous boards and committees including the Dentists Professional Liability Trust and the CDA Board of Trustees. He is a member of the American College of Dentists, International College of Dentists and Pierre Fauchard Academy. An avid supporter of organized dentistry, he has worked extensively on access-to-care issues, as well as governmental affairs. He enjoys all outdoor activities, especially skiing. His wife and three boys are the center of his world.



President-Elect Dr. Calvin D. Utke graduated from Creighton University in 1984 and has been in private practice for 28 years, except for

a six-month overseas tour as a reservist during Desert Storm. Dr. Utke has his general dentistry practice in north central Colorado Springs. He has served in all positions within the Colorado Springs Dental Society and has been the trustee or alternate trustee for his component for 12 years. Dr. Utke has also served on the CDA Finance Council for 10 years and currently serves on the COMOM Board of Directors. He is a member of the International College of Dentists and a fellow of the Academy of General Dentistry. He and his wife, Kathryn, live in Black Forest, and in his spare time, he likes

to golf and tend to their Missouri Fox Trotter horse and other animal friends.



Vice President Dr. Brett H. Kessler has been practicing dentistry, with a focus on esthetic, functional and reconstructive

services, since 1995. In 2003, he and his wife, Dr. Gina Kessler, established Town Center Dentistry and Orthodontics in northeast Denver. Dr. Kessler served on the MDDS Board from 2007-2010 and is a former parttime faculty member of the University of Colorado School of Dental Medicine. He also serves as the chair of the Dental Well Being Committee for the State of Colorado. Dr. Kessler has testified before congress on behalf of the ADA on the ravages of methamphetamines on oral health. He speaks internationally regarding this subject. He is a fellow of the American College of Dentists and was awarded an ADA Golden Apple Award for Leadership in Mentoring. He keeps in shape by coaching and participating in various endurance races including running, cycling, mountain biking and triathlon. He and his wife have four children: Abbey, Max, Sydney and Riley.



Treasurer Dr. Michael Varley received his bachelor's degree from Eastern Michigan University and M.S.

from Wayne State University. Before attending and after graduating from the University of Detroit School of Dentistry, he served on the part-time faculty until moving to Colorado and entering private practice. His Highlands Ranch general dental practice of 23 years focuses on functional and aesthetic dental services. Dr. Varley is a member of MDDS, CDA, ADA and the American Equilibration Society. Dr Varley is a past president of MDDS and the Metropolitan Denver Dental Foundation. He has served the CDA and MDDS in several capacities including 2011 co-chairman of the Rocky Mountain Dental Convention, CDA Board of Trustees member, and a finance council member to both organizations. Most recently, Dr. Varley was inducted into the Pierre Fauchard Academy. Dr. Varley enjoys Colorado with his wife, Suzanne, and sons, Mike and Kevin, engaging in long distance swimming, scuba diving and downhill sports.



Secretary
Dr. Gary L. Field
was born and
raised in Nebraska.
He received a
B.S. degree from
the University of

Nebraska-Lincoln in 1985, and a D.D.S. degree from the University of Nebraska College of Dentistry in 1988. He completed a one-year GPR program at Ravenswood Hospital in Chicago in 1989 before moving to Colorado. He started his private practice in general dentistry in 1991 in Colorado Springs, Colo., and has been a member of organized dentistry since 1989. He has been a delegate to the CDA House of Delegates for over 20 years and an ADA alternate delegate. He is a past president of the Colorado Springs Dental Society, and a past member and chair of the

CDA New Dentist Committee. He is also a member of the Pierre Fauchard Academy and Pikes Peak Dental Study Club. In 2000, he completed the FACE advanced occlusion course. Dr. Field is a COMOM and KIND clinic volunteer, in addition to serving on the CDA Council on Peer Review. His pastimes include golfing, biking, hiking, playing softball and running (completing several half and full marathons). He and his wife, Jenny, have two children, Spencer and Delaynie.



Speaker of the House
Dr. Gerald B.
Savory (Jerry)
graduated from the
Creighton University School of Dentistry in 1976. He

served as a captain in the U.S. Army Dental Corp. Upon his discharge from the military, he established his private practice in Boulder where he has served the communities of Boulder County for the past 36 years. He has been past president of the Boulder/Broomfield County Dental Society and was the CDA trustee for Boulder/Broomfield County for three years. He has been a member of the visiting faculty at the L.D. Pankey Institute since 1989. He holds membership in the American Academy of Restorative Dentistry, the American Academy of Fixed Prosthodontics, the American Equilibration Society, the International College of Dentists, the American College of Dentists, and the International Academy of Gnathology. He is a fellow in the Academy of General Dentistry and participates in two national study clubs. He has been married to his wife, Mary Ellen, for 35 years and has three adult children.



Editor
Dr. Brandon
A. Owen grew
up in Bozeman,
and Great Falls,
Mont. He attended Montana
State University for

his undergraduate studies, followed by the University of Minnesota for dental school. He continued his studies at the University of Minnesota for his orthodontic residency where he also earned a masters degree in the science of dentistry. He bought an orthodontic practice in Fort Collins in 2006. Aside from his CDA involvement, he is the president of the Larimer County Dental Society, a diplomate of the American Board of Orthodontics, a member of the College of Diplomates of the American Board of Orthodontics, a member of the American Association of Orthodontists, a member of the Pierre Fauchard Academy, and the orthodontic advisor for a branch of the Seattle Study Club in Fort Collins, Colo. He also holds memberships in Omicron Kappa Upsilon, Phi Kappa Phi and the Golden Key Honor Society. His hobbies include fly fishing, skiing and spending time with his wife, Nicole, and daughter, Presley. In March 2011, he and his family suffered the loss of their nearly three-year-old son, Keller. 🎷

CDA Staff | Bios

Executive Director



Quinn Dufurrena, D.D.S., J.D., came to the CDA from Idaho, where he was the executive director of the Idaho Dental Associa-

tion. As a dual degree professional, Quinn received his D.D.S. from the University of the Pacific and his J.D. from Concord Law School. He served in the U.S. Navy Dental Corps, and has also been an associate professor, teaching fixed prosthodontics and operative dentistry at Oregon's dental school in Portland. Quinn worked with the ADA chief policy adviser from 2007-2008 as a Hillenbrand Fellow. You can reach Quinn Dufurrena at 303-996-2846, 800-343-3010 x106 or quinn@cdaonline.org.

Associate Executive Director -**Operations/Communications**



Molly Pereira joined the CDA in 2002. A Colorado native with a journalism background, Molly came to the CDA after working for

the Colorado Bar Association. Her duties at the CDA include association publications, member correspondence and media relations. She also coordinates volunteer charitable programs including Give Kids a Smile Day, maintains the Website and is responsible for e-communications. You can reach Molly Pereira at 303-996-2844, 800-343-3010 x104 or molly@cdaonline.org.

Associate Executive Director - Finance



Pam Brockhaus joined the CDA in November 2008. Prior to joining the CDA, Pam spent a number of years in the governmental accounting field working for the State of California, Douglas County Colorado and the City of Maumelle, Ark. Pam's duties include overseeing the association's fiscal operations, for-profit activities and endorsed companies. Pam also assists dental offices with third party payor issues and human resource questions. You can reach Pam Brockhaus at 303-996-2843, 800-343-3010 x103 or pam@cdaonline.org.

Director of Membership



Jeanne Nicoulin joined the CDA in 1999. Her responsibilities include membership recruitment and retention. Jeanne main-

tains the CDA membership database, and handles membership records and requests, including invoicing, retirement affidavits and waivers. She coordinates the CDA New Dentist Committee and Ladies in the Loupe (CDA women's dentist group) activities, and sits on the CDA Membership Council. She also handles insurance contract analysis for members through the ADA legal department. You can reach Jeanne Nicoulin at 303-996-2842, 800-343-3010 x102 or jeanne@cdaonline.org.

Director of Governmental Relations



Jennifer Goodrum joined the CDA in 2009. Her duties include legislative outreach, serving as a liaison with state regulatory agencies like

the Colorado State Board of Dental Examiners, the CDA action team leader program, grassroots advocacy, and CODPAC administration. Prior to joining the CDA, Jennifer managed

the government relations program for a national pharmacy association. You can reach Jennifer Goodrum at 303-996-2847, 800-343-3010 x107 or jennifer@cdaonline.org.

Marketing Coordinator



Nikki Williams joined the CDA in 2012. As the marketing coordinator at the CDA, she is responsible for marketing and branding the CDA's

newest membership benefit program, "InfoProABC." She will also oversee advertising sales and assist with publications, member communications and Website content management. Her background is rooted in communications and business, having worked in public relations, marketing, event coordinating and sponsorship development. You can reach Nikki Williams at 303-996-2845, 800-343-3010 x105 or nikki@cdaonline.org.

Accounting/DLLC Facilities Manager

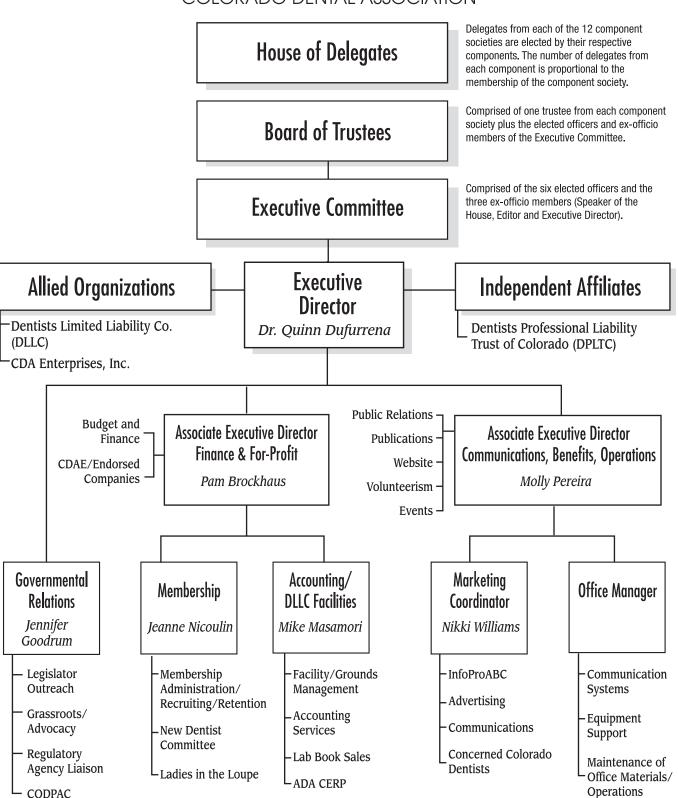


Mike Masamori joined the CDA in 2006. Prior to the CDA, Mike spent 30 years in the wholesale electrical industry working in ware-

house operations management, purchasing, sales, inventory control and customer service. Mike's current duties at the CDA include management of billing, accounts payable and accounts receivable, bank reconciliations and reporting. He also oversees facility and grounds management, rental space management, and lab authorization book sales. You can reach Mike Masamori at 303-996-2841, 800-343-3010 x101 or mike@ cdaonline.org. 🎷



COLORADO DENTAL ASSOCIATION



CDA Leadership Colorado

The following is a quick reference directory of the component presidents, trustees and executive directors, as well as CDA officers and staff. If you have questions about the CDA, or need any information about programs offered and services available, please contact one of the leaders below.

Arkansas Valley Dental Society

Trustee & President:

Dr. Carol Morrow, Walsh, Colo. 719-324-5251; fax: 719-324-5252

Boulder/Broomfield County Dental Society

Trustee: Dr. David Jackson, Boulder, Colo. 303-447-2872; fax: 303-447-2896

President: Dr. Daniel Alleman, Boulder, Colo. 303-999-6800

Colorado Springs Dental Society

Trustee & President:

Dr. Arnold Cullum, Colorado Springs, Colo. 719-591-2004; fax: 719-623-0305

Executive Director:

Sharyn Markus 1870 Dublin Blvd., Ste. C Colorado Springs, Colo. 80918 719-598-5161; fax: 719-532-0054

sharynm@qwestoffice.net www.cs-ds.org

Intermountain Dental Society

Trustee: Dr. Stephenie Kaufmann, Woodland Park, Colo.

719-687-9219; fax: 719-687-3919

President: Dr. Robert Provorse,

Salida, Colo.

719-539-2587; fax: 719-539-4169

Larimer County Dental Society

Trustee: Dr. John Siegmund, Fort Collins, Colo. 970-226-2920; fax: 970-226-8699

President: Dr. Brandon Owen, Fort Collins, Colo. 970-484-4102; fax 970-484-1591

Metropolitan Denver Dental Society

Trustee: Dr. Michael Scheidt, Broomfield, Colo.

303-457-9617; fax: 303-457-2405

President: Dr. D. Diane Fuller, Denver, Colo.

303-758-4900; fax: 303-758-4934

Executive Director:

Elizabeth Price

3690 S.Yosemite St., Ste. 200

Denver, Colo, 80237

303-488-9700; fax: 303-488-0177

director@mddsdentist.com www.mddsdentist.com

Northeastern Colorado Dental Society

Trustee: Dr. James Armbruster, II,

Sterling, Colo.

970-522-1684; fax: 970-522-9492

President: Dr. Jeane Schoemaker, Fort Morgan, Colo.

970-867-7245; fax: 970-867-5818

San Juan Basin Dental Society

Trustee: Dr. Terrence Jakubanis,

Durango, Colo.

970-247-8228; fax: 970-259-9150

President: Dr. William Lacey Jr., Durango, Colo.

970-375-7671; fax: 970-375-1239

San Luis Valley Dental Society

Trustee: Dr. Joshua Erekson, Alamosa, Colo. 719-589-2257

President: Dr. Brian Roberts, Monte Vista, Colo.

719-852-5432

Southeastern Colorado Dental

Society

Trustee: Dr. R. J. Schultz, Pueblo, Colo. 719-542-0036; fax: 719-583-2530

Weld County Dental Society

Trustee: Dr. Robert Benke, Greeley, Colo. 970-356-2120; fax: 970-356-1013

President: Dr. Celia Turner, Eaton, Colo.

970-454-2326; cturnerdds@yahoo.com

Western Colorado Dental Society

Trustee: Dr. Jerry Peterson, Dillon, Colo. petez11556@gmail.com

President: Dr. Carol Lybrook, Fruita, Colo. 970-858-9511; fax: 970-858-8520

CU School of Dental Medicine

Student Trustee:

Haroon Ashraf, Aurora, Colo. haroon.ashraf@ucdenver.edu

CDA Officers

President: Dr. Kenneth Peters

Highlands Ranch, Colo.

303-791-2570; fax: 303-683-4198

President-Elect:

Dr. Calvin Utke Colorado Springs, Colo. 719-593-8701; fax: 719-593-9258

Immediate Past President:

Dr. Thomas Pixley Fort Collins, Colo.

970-221-5115; fax: 970-221-5136

Vice President:

Dr. Brett Kessler Denver, Colo.

303-321-4445; fax: 303-321-4504

Treasurer: Dr. Michael Varley

Highlands Ranch, Colo. 303-470-0500; fax: 303-470-1890

Secretary: Dr. Gary Field

Colorado Springs, Colo.

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Editor: Dr. Brandon Owen Fort Collins, Colo.

970-484-4102; fax 970-484-1591

Speaker of the House:

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303-530-4145; fax: 303-530-9620

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molly@cdaonline.org

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pam@cdaonline.org

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303-996-2842, 800-343-3010 x102

jeanne@cdaonline.org

Director of Governmental Relations:

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303-996-2847, 800-343-3010 x107

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Accounting/DLLC Facilities Manager:

Mike Masamori

303-996-2841, 800-343-3010 x101

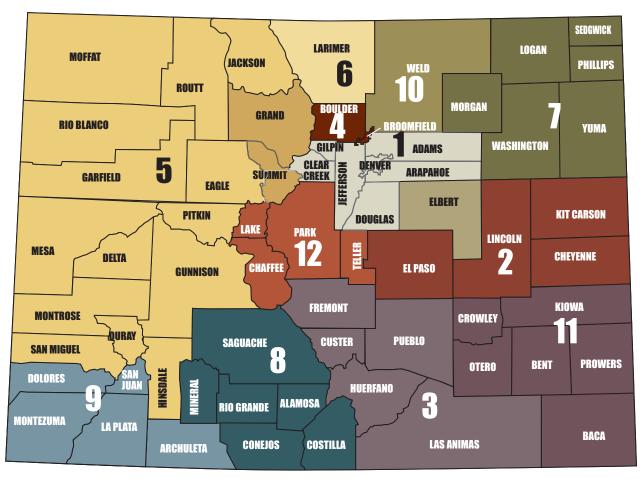
mike@cdaonline.org

Office Manager:

303-740-6900, 800-343-3010 x100

info@cdaonline.org

Component Society Map



Legend/Trustee

- 1. Metropolitan Denver Dental Society
 - Dr. Michael Scheidt 303-457-9617, fax: 303-457-2405
- Colorado Springs Dental Society
 Dr. Arnold Cullum
 719-591-2004, fax 719-623-0305
- 3. Southeastern Colorado Dental Society

Dr. R.J. Schultz 719-542-0036, fax 719-583-2530

4. Boulder/Broomfield County
Dental Society

Dr. David Jackson 303-447-2872, fax 303-447-2896 5. Western Colorado Dental Society

Dr. Jerry Peterson petezl1556@gmail.com

- 6. Larimer County Dental Society
 Dr. John Siegmund
 970-226-2920, fax 970-226-8699
- 7. Northeastern Colorado Dental Society

Dr. James Armbruster II 970-522-1684, fax 970-522-9492

- 8. San Luis Valley Dental Society Dr. Joshua Erekson 719-589-2257
- 9. San Juan Basin Dental Society Dr. Terrence Jakubanis 970-247-8228, fax 970-259-9150

10. Weld County Dental Society
Dr. Robert Benke

970-356-2120, fax 970-356-1013

- 11. Arkansas Valley Dental Society
 Dr. Carol Morrow
 719-324-5251, fax 719-324-5252
- **12. Intermountain Dental Society** Dr. Stephenie Kaufmann 719-687-9219, fax 719-687-3919

Members practicing in Grand or Summit counties can choose to belong to MDDS or Western Colorado Dental Society.

Members practicing in Elbert County can choose to belong to MDDS or Colorado Springs Dental Society.

Members practicing in the city and county of Broomfield may choose to belong to MDDS or Boulder/Broomfield County Dental Society.

An Overview of the Colorado Dental Association

and Affiliated Organizations

he Colorado Dental Association is a constituent society of the American Dental Association and represents over 80% of all licensed dentists in Colorado. More than 3,000 members, comprising every dental specialty, collectively exemplify the CDA's mission of providing the membership and public with superior service. The CDA is comprised of 12 component societies representing different geographical sections of the state.

The following is a breakdown of the various entities within the CDA.

House of Delegates

The CDA House of Delegates is the supreme governing body with absolute authority over the CDA. It is the collective voice of the association. Members of the CDA House of Delegates are chosen by the 12 component societies of the association. The allocation of delegates to represent component societies is determined by a formula defined in the CDA Bylaws, Chapter IV, Section 1-B. The formula is designated to give proportional representation based on the size of each component society. In addition, the president, president-elect, vice president, immediate past president, secretary, treasurer and speaker of the house are ex-officio members, as are the editor and executive director.

Board of Trustees

The powers and duties of the CDA Board of Trustees, as defined in Chapter V, Section 6 and 7 of the CDA Bylaws, make it the administrative body of the association. In general, the Board of Trustees carries out the policies of the House of Delegates when the House is not in session, and prepares proposed policies for consideration in the next session of the House of Delegates. The Board of Trustees also provides supervision of the properties of the CDA office and all other property or offices owned or operated by the association. The Board of Trustees appoints the executive director and editor, prepares the annual budget, supervises financial affairs, selects the time and place of the Annual Session, and reviews all reports and makes recommendations on them to the House of Delegates.

Independent Affiliates

The Dentists Professional Liability Trust of Colorado (DPLTC) operates as an independent entity. It is administered by a private company that is contracted to provide clerical and necessary support. The CDA strives to maintain a collaborative relationship with the trust board.

Administration

The executive director oversees the day-to-day administration of the association. The executive director, in association with the Executive Committee, serves in the same capacity as a corporate chief executive officer. The voting members of the Executive Committee are the immediate past president, president, presidentelect, vice president, treasurer and secretary. These officers are elected by the House of Delegates at the Annual Session. The treasurer serves a two-year term and must come from the Metropolitan Denver Dental Society (MDDS). The secretary must come from a non-MDDS component and also serves a two-year term. The ex-officio members of the Executive Committee are the speaker of the house, editor and executive director. They do not have voting privileges. 🎷

Additional Programs Associated with the CDA

Dentists Professional Liability Trust of Colorado (DPLTC)

The Dentists Professional Liability Trust of Colorado (DPLTC) provides liability coverage exclusively for CDA member dentists. Nearly 1,600 CDA members participate in the plan, and the governing board is comprised of member dentists. For more information, call the trust administrator (Berkley Risk Services) at 303-357-2600 or 877-502-0100 and talk to Dr. Nate Reynolds.

Colorado Dental Association Enterprises, Inc. (CDAE)

CDAE is the "for profit" arm of the non-profit CDA. Its mission is to generate non-dues revenue by providing high-value consumables, insurance products and programs of interest to the CDA membership. The CDAE Board is responsible for seeking out and endorsing companies that will provide special benefits and services exclusively to CDA members.

CDAE is an entity that generates income from the sale of products (i.e. laboratory work authorization forms) and endorsed companies. CDAE reviews endorsement opportunities from commercial businesses that sell products and services to CDA members. For a list of these products and services, see the "Member Benefits" section of this publication or visit www.cdaonline.org/endorsedoffers.

Colorado Dental Political Action Committee (CODPAC)

CODPAC is a political action committee (PAC) that raises money to support state legislators who understand the importance of dentistry and are committed to the oral health of Coloradans. These contributions help the dentistry's voice to be heard regarding legislation that affects the

dental profession and patients. Your CODPAC contributions are vitally important. When making a COD-PAC contribution, please note the following important points. COD-PAC is designed for CDA members only. \$550 is the maximum allowable CODPAC contribution for each two-year cycle. Prohibited contributions will be returned. Contributions to CODPAC are not tax-deductible. The Colorado Secretary of State requires that certain information on each donor (name, address, occupation, name of employer) be collected and reported to the agency.

Colorado Dental Association Relief Fund

The CDA Relief Fund is a nonprofit 501(c)3 entity funded primarily by the ADA. The ADA solicits and collects funds. Upon submission of an audit of the CDA's fund, the ADA rebates a portion of the contributions collected in Colorado to the CDA Relief Fund. The funds are used to render financial aid to dentists and their dependents, including former dependents of deceased dentists. Funds are awarded because of misfortune, age, or physical or other disabling conditions. All funding requires the CDA Board of Trustee's approval. Other revenue is obtained from investments.

Colorado Dental Association Charitable and Educational Fund (CDACE)

CDACE is a non-profit 501(c)3 organization that administers two separate funds. One fund supports various charitable and dental education programs in Colorado, in addition to supporting grant funding to other Colorado non-profit dental organizations.

The second fund is a repository for money collected by the Colorado Department of Regulatory Agencies' Board of Dental Examiners. These funds are collected in conjunction with licensing fees. The money funds a legislatively mandated Peer Assistance Program to provide professional counseling and monitoring for dentists and hygienists with substance abuse or mental health problems. The Colorado Board of Dental Examiners must approve all expenditures from this fund.

Dental Limited Liability Company (DLLC)

DLLC was established as an equal partnership between the CDA and the Metropolitan Denver Dental Society (MDDS) to purchase the building that houses the administrative offices of both organizations.

Concerned Colorado Dentists (CCD)

CCD is a group of dentist volunteers, most of whom are in recovery from chemical dependency and other former impairments. They work to help impaired dentists address their afflictions before patients are harmed or other damage occurs. CCD provides information about addiction, treatment and recovery. They also offer colleague interventions to gently urge voluntary corrective action before consequences happen.

CCD complements the Dentists Peer Assistance Program (DPAP) by providing additional services and support that only peer recovering dentists can provide. They also offer speakers for dental, assisting and hygiene school meetings. There is no cost for these confidential services. Call Dr. Michael Ford for information at 303-810-4475.

Summary of Transactions

2012 CDA House of Delegates

June 8, 2012 – Loveland, CO

Resolution 01-12-H Concerning the Standing Rules and Procedures.

RESOLVED, that the Standing Rules and Procedures of the CDA House of Delegates be approved as published and distributed.

HOUSE ACTIONS: ADOPTED

Resolution 02-12-H Concerning the Summary of Transactions.

RESOLVED, that the Summary of Transactions of the 2011 session of the CDA House of Delegates as published and distributed be approved.

HOUSE ACTIONS: ADOPTED

Resolution 03-12-H Concerning Life Members.

RESOLVED, that the following individuals meeting qualifications for Life Membership in the Colorado Dental Association, effective January 1, 2013, be approved.

Gary G. Andreoletti, DDS, WCDS Steven E. Bagley, DMD, WELD Wayne E. Bausch, DDS, MDDS William C. Bender, DDS, WELD Gene S. Bloom, DDS, MDDS Terry R. Brown, DDS, WCDS Iames W. Burquest, DDS, MDDS Kenneth D. Carlson, DDS, CSDS Wayne W. Castle, DDS, B/BCDS Ronald A. Concialdi, DDS, SECDS David D. Crichton, III, DDS, CSDS Glen R. Dean, DDS, WCDS Peter P. Emily, DDS, MDDS Ronald M. Gilligan, DDS, MDDS Walter L. Glass, DDS, MDDS Randall S. Hall, DDS, MDDS Thomas R. Hickman, DDS, LCDS Gary R. Hubiak, DDS, B/BCDS Robert M. Igo, DDS, CSDS Bruce A. Iverson, DDS, MDDS Neal H. Jepsen, DDS, MDDS K. L. Kuhlke, DDS, MS, MDDS L. E. Lehrer, DDS, NECDS

Richard W. Lindeberg, DDS, LCDS Steven E. Markowitz, DDS, MS, B/BCDS

Richard L. Mc Manaman, DDS, B/BCDS

Charles T. Miller, III, DDS, MDDS Donald J. Morrissey, DMD, CSDS William A. Mueller, DMD, MDDS Richard A. Newman, DDS, MDDS Kenton C. Nicholas, DDS, WELD Roger D. Nishimura, DDS, MDDS Lonnie E. Olsen, DDS, CSDS Stuart D. Penk, DDS, MDDS Raymond F. Pohl, DDS, MDDS Dana G. Quiller, DDS, LCDS Bruce M. Ricks, DDS, WCDS Kristin F. Robbins, DDS, MDDS Michael J. Scheidt, DDS, MDDS James M. Shaddock, DDS, WELD Mark K. Shimoda, DDS, MDDS Norman H. Stoller, DMD, MDDS Lloyd G. Thomas, DDS, LCDS Larry D. Ward, DDS, MDDS Richard A. Westerman, DDS, SJBDS James A. Woolum, DDS, MDDS Ronald G. Zastrow, DDS, WCDS Rodney J. Zelenka, DDS, MDDS

HOUSE ACTIONS: ADOPTED

Resolution 04-12-B Concerning regulation of the use of lasers in dentistry.

RESOLVED, that the Colorado Dental Association recommends amending the Colorado Dental Practice Act to add appropriate training and usage standards for lasers used for dental purposes. And be it further

RESOLVED, that the CDA recommends amending the Colorado Dental Practice Act to clarify supervision requirements for use of lasers by dental hygienists. And be it further

RESOLVED, that the CDA work with the Colorado Department of Regulatory Agencies (DORA) to incorporate these priorities in their written recommendations and report for the 2014 dental Sunset Review.

HOUSE ACTIONS: ADOPTED

Resolution 05-12-B Concerning topical agents administered by dental hygienists.

RESOLVED, that the Colorado Dental Association recommends identifying the entities responsible for recognizing appropriate topical agents for dental hygiene administration under the Colorado Dental Practice Act. And be it further

RESOLVED, that the CDA work with the Colorado Department of Regulatory Agencies (DORA) to incorporate this priority in their written recommendations and report for the 2014 dental Sunset Review.

HOUSE ACTIONS: ADOPTED

Resolution 06-12-BA Concerning laboratory work orders.

RESOLVED, that the Colorado Dental Association recommends amending the Colorado Dental Practice Act to clarify that a dentist must directly review the fit of a prescribed prosthetic device during final delivery to the patient. And be it further

RESOLVED, that the CDA recommends amending the Colorado Dental Practice Act to ensure that intraoral care related to prosthetic devices is only provided under the direct supervision of a dentist. And be it further

RESOLVED, that the CDA recommends amending the Colorado Dental Practice Act to ensure that e-prescribing of laboratory work orders is permitted. And be it further

RESOLVED, that the CDA work with the Colorado Department of Regulatory Agencies (DORA) to incorporate this priority in their written recommendations and report for the 2014 dental Sunset Review.

HOUSE ACTIONS: ADOPTED

Resolution 07-12-BA Concerning responsibility for care in group practices.

RESOLVED, that the Colorado Dental Association recommends amending the Colorado Dental Practice Act to clarify how responsibility for resolution of adverse outcomes from dental care provided in group practice settings is attributed. And be it further

RESOLVED, that the CDA work with the Colorado Department of Regulatory Agencies (DORA) to incorporate this priority in their written recommendations and report for the 2014 dental Sunset Review

HOUSE ACTIONS: ADOPTED

Resolution 08-12-BA Concerning identifying a qualified provider in dental advertisements.

RESOLVED, that the Colorado Dental Association recommends amending the Colorado Dental Practice Act to require that advertisements for dental services list the name of a licensed dentist or dental hygienist who: owns or is employed by the advertised practice, is qualified to provide the services advertised, and is educationally qualified in an ADA-recognized specialty if advertising specialty services. The named dentist shall be responsible for approving the content of the advertisement before publication. And be it further

RESOLVED, that the CDA work with the Colorado Department of Regulatory Agencies (DORA) to incorporate this priority in their written recommendations and report for the 2014 dental Sunset Review.

HOUSE ACTIONS: ADOPTED

Resolution 09-12-B Concerning updating anesthesia terminology in the Dental Practice Act.

RESOLVED, that the Colorado Dental Association recommends updating the Colorado Dental Practice Act to ensure that anesthesia terminology is consistent with the revised anesthesia rules effective in March 2010. And be it further

RESOLVED, that the CDA recommends amending the Colorado Dental Practice Act to establish consistent fees for moderate sedation and deep sedation/general anesthesia permits. And be it further

RESOLVED, that the CDA work with the Colorado Department of Regulatory Agencies (DORA) to incorporate this priority in their written recommendations and report for the 2014 dental Sunset Review.

HOUSE ACTIONS: ADOPTED

Resolution 10-12-B Concerning supervision of anesthesia administration.

RESOLVED, that the Colorado Dental Association recommends amending the Colorado Dental Practice Act to clarify that a qualified dentist or other qualified anesthesia provider must be physically present in the room during the administration of moderate sedation and deep sedation/general anesthesia. And be it further

RESOLVED, that the CDA work with the Colorado Department of Regulatory Agencies (DORA) to incorporate this priority in their written recommendations and report for the 2014 dental Sunset Review.

HOUSE ACTIONS: ADOPTED

Resolution 11-12-BA Concerning training courses and renewal requirements for anesthesia permits.

RESOLVED, that the Colorado Dental Association recommends amending the Colorado Dental Practice Act to require publication of an annually updated list of State Board-approved anesthesia training courses. And be it further

RESOLVED, that the CDA recommends amending the Colorado Dental Practice Act to require the completion of continuing education credits and reinspection of facilities in order to renew moderate sedation and deep sedation/general anesthesia permits every five years. And be it further

RESOLVED, that the CDA work with the Colorado Department of Regulatory Agencies (DORA) to incorporate this priority in their written recommendations and report for the 2014 dental Sunset Review.

HOUSE ACTIONS: ADOPTED

Resolution 12-12-B Concerning permit designations for pediatric anesthesia providers.

RESOLVED, that the Colorado Dental Association recommends amending the Colorado Dental Practice Act to establish a separate permit designation for providers who administer minimal, moderate or deep sedation/general anesthesia to pediatric patients. And be it further

RESOLVED, that the CDA work with the Colorado Department of Regulatory Agencies (DORA) to incorporate this priority in their written recommendations and report for the 2014 dental Sunset Review.

HOUSE ACTIONS: ADOPTED

Resolution 13-12-B Concerning qualifications for administering examinations to candidates for dental licensure.

RESOLVED, that the Colorado Dental Association recommends amending the Colorado Dental Practice Act to clarify the term "examination proctors" to ensure that only licensed dentists can participate in the examination of dentist candidates for licensure. And be it further

RESOLVED, that the CDA work with the Colorado Department of Regulatory Agencies (DORA) to incorporate this priority in their written recommendations and report for the 2014 dental Sunset Review.

HOUSE ACTIONS: ADOPTED

Resolution 14-12-B Concerning limits to examination retakes for dental hygienists.

RESOLVED, that the Colorado Dental Association recommends amending the Colorado Dental Practice Act to limit the number of examination retakes permitted for dental hygienists to match the number of examination retakes permitted for dentists. And be it further

RESOLVED, that the CDA work with the Colorado Department of Regulatory Agencies (DORA) to incorporate this priority in their written recommendations and report for the 2014 dental Sunset Review.

HOUSE ACTIONS: ADOPTED

Resolution 15-12-B Concerning conflicts of interest for members of the State Board of Dental Examin-

RESOLVED, that the Colorado Dental Association recommends adding standards to the Colorado Dental Practice Act to address conflicts of interest among dentists and dental hygienists serving on the State Board of Dental Examiners. And be it further

RESOLVED, that the CDA work with the Colorado Department of Regulatory Agencies (DORA) to incorporate this priority in their written recommendations and report for the 2014 dental Sunset Review.

HOUSE ACTIONS: ADOPTED (Note: Moved to debate calendar for consideration.)

Resolution 16-12-B Concerning prior conviction disqualification for service on the State Board of Dental Examiners.

RESOLVED, that the Colorado Dental Association recommends amending the Colorado Dental Practice Act to eliminate the blanket prior conviction disqualification for appointment to the State Board of Dental Examiners in deference to the Governor's application and appointment process. And be it further

RESOLVED, that the CDA work with the Colorado Department of Regulatory Agencies (DORA) to incorporate this priority in their written recommendations and report for the 2014 dental Sunset Review.

HOUSE ACTIONS: ADOPTED

Resolution 17-12-B Concerning a new dues category for the Colorado Dental Association.

RESOLVED, that a new dues category be established for dentists practicing 16 hours per week or less, allowing them to pay half of the Colorado Dental Association dues amount for an actively practicing member. And be it further

RESOLVED, that active life, retired life, and retired dentists be excluded from this dues category. And be it further

RESOLVED that the CDA would recommend this dues structure also be adopted by local component societies for implementation.

HOUSE ACTIONS: DEFEATED

Resolution 18-12-B Concerning having a new dentist as an alternate delegate to the American Dental Association House of Delegates.

RESOLVED, that the Colorado Dental Association House of Delegates elect at least one new dentist member (less than 10 years in practice) as an alternate delegate to the American Dental Association's House of Delegates each year. An election of one new dentist alternate delegate would precede the general election for alternate delegates to the ADA House of Delegates. The names of new dentist candidates who do not win the initial election would then be entered in the general election for alternate delegates. Those running for these positions must meet the eligibility and nomination criteria to serve as an alternate delegate to the ADA as stated in the CDA Bylaws. If no eligible new dentist candidate runs for alternate delegate, then the seat would be open for any eligible candidate to be elected.

HOUSE ACTIONS: ADOPTED

Resolution 19-12-HA Concerning an ex-officio New Dentist Committee member on the Colorado Dental Association Board of Trustees.

RESOLVED, that the chair of the CDA New Dentist Committee serve as a member of the CDA Board of Trustees.

HOUSE ACTIONS: ADOPTED as amended

Resolution 20-12-B Concerning subsidizing the cost to attend the Colorado Dental Association's House of Delegates for dentists in practice for less than five years.

RESOLVED, that the Colorado Dental Association provide one night of lodging to four dentists in practice for less than five years who are acting as a first-time delegate or a first-time alternate delegate to the CDA House of Delegates. To be eligible, the dentist must be selected as a delegate or an alternate delegate by their component society and complete an application for subsidization. The CDA New Dentist Committee will review the applications and make recommendations to the Board of Trustees. Four dentists will then be selected by the CDA Board of Trustees to receive subsidy to cover lodging for one night during the CDA Annual Session. No more than one dentist will be selected per region (Metropolitan Denver Region, Northeastern Region, Southeastern Region, and Western Region as defined in Chapter VI, Section 3 of the CDA Bylaws). And be it further

RESOLVED, that the cost for this subsidy will be funded by the New Dentist Committee's sponsorship revenue.

HOUSE ACTIONS: ADOPTED

Resolution 21-12-HA Concerning the 2012/2013 Fiscal Year Operating Budget.

RESOLVED, that the 2012/2013 operating budget of revenue and expenses be approved as amended (amended to fund up to nine members to attend the Washington Leadership Conference from the CDA Reserve Fund).

HOUSE ACTIONS: ADOPTED as amended

Resolution 22-12-B Concerning dentists acting as the sole provider during training required for anesthesia permits.

RESOLVED, that the Colorado Dental Association recommends amending the Colorado Dental Practice Act to clarify that the permit applicant must be the sole provider during all training cases required for anesthesia permit credentialing. And be it further

RESOLVED, that the CDA work with the Colorado Department of Regulatory Agencies (DORA) to incorporate this priority in their written recommendations and report for the 2014 dental Sunset Review.

HOUSE ACTIONS: ADOPTED

Resolution 23-12-HA Concerning allowing the State Board of Dental Examiners to impose fines on serious offenders.

RESOLVED, that the Colorado Dental Association recommends amending the Colorado Dental Practice Act to allow the State Board of Dental Examiners to impose fines on dentists and dental hygienists who violate the Dental Practice Act or impose serious harm on a patient. And be it further

RESOLVED, that the CDA work with the Colorado Department of Regulatory Agencies (DORA) to incorporate this priority in their written recommendations and report for the 2014 dental Sunset Review.

HOUSE ACTIONS: DEFEATED as amended

Resolution 24-12-B Concerning the confidential peer assistance evaluation of a dentist following any drug or alcohol related arrest.

RESOLVED, that the Colorado Dental Association recommends amending the Colorado Dental Practice Act to require a licensee to undergo a confidential evaluation by a recognized peer assistance program after any drug or alcohol related arrest. And be it further

RESOLVED, that the CDA work with the Colorado Department of Regulatory Agencies (DORA) to incorporate this priority in their written recommendations and report for the 2014 dental Sunset Review.

HOUSE ACTIONS: ADOPTED

Resolution 25-12-B Concerning the certification of Delegates and Alternate Delegates whose names are submitted after the deadline specified in the Colorado Dental Association bylaws.

RESOLVED, that the Colorado Dental Association bylaws be amended to allow the House of Delegates to approve the late submissions of names for Delegate and Alternate Delegate positions.

HOUSE ACTIONS: ADOPTED

Resolution 26-12-B Concerning the electronic distribution of reports and resolutions for the Colorado

Dental Association House of Delegates.

RESOLVED, that the Colorado Dental Association bylaws be amended to allow the electronic distribution of materials to the CDA House of Delegates.

HOUSE ACTIONS: ADOPTED

Resolution 27-12-B Concerning the use of Robert's Rules of Order as the parliamentary code for the Colorado Dental Association.

RESOLVED, that the Colorado Dental Association bylaws and CDA House of Delegates Standing Rules and Procedures be amended to recognize Robert's Rules of Order as the parliamentary code governing deliberations of the Association.

HOUSE ACTIONS: ADOPTED

Resolution 28-12-B Concerning strategic planning for the Colorado Dental Association Annual Session.

Note: Resolution 28-12-B was withdrawn prior to the start of the 2012 CDA House of Delegates

Resolution 29-12-B Concerning the federal and state government's continuing violation of the Sherman Anti-Trust Act and GAAP accounting rules.

Note: Resolution 29-12-S was accepted as a substitute amendment to Resolution 29-12-B.

Resolution 29-12-S Concerning the federal and state government's continuing violation of the Sherman Anti-Trust Act and GAAP accounting rules.

RESOLVED that the CDA hire an attorney to research whether the CDA would be at risk for anti-trust violations by accepting this Resolution. If, after research, the attorney determines that the Resolution does not violate anti-trust laws, then be it further

RESOLVED, that the Colorado Dental Association hire an accounting firm with the proper expertise in the above legal area and charge the firm to produce a document providing an analysis suitable to present to the Colorado State Legislature. The analysis shall incorporate the ideas from this Resolution's background statement demonstrating the comparative

cost of private practice Medicaid providers and federally qualified health center (FQHC) providers providing the same dental services to the Medicaid population. This analysis shall be initiated by July 1, 2012 and completed by October 1, 2012, and available to the membership.

HOUSE ACTIONS: REFERRED to the CDA Council on Governmental Relations for discussion. The Council on Governmental Relations was charged to report its findings to the 2013 CDA House of Delegates.

Resolution 30-12-B Concerning ethical relations of Medicaid with private Medicaid providers.

RESOLVED, that the Colorado Dental Association petition Medicaid for the ethical treatment of private dental Medicaid providers.

HOUSE ACTIONS: NONE, Resolution 30-12-B was withdrawn

Resolution 31-12-H Concerning collection of dues.

RESOLVED, that the Colorado Dental Association offer a new installment dues option - Option C, as described in the council on membership report entitled "Review of Best Practices for Membership Payment Plans and the Impact of the Plans." Dues Option C will be a 6 month payment plan implemented from October to March. And be it further

RESOLVED that the CDA discontinue dues Option B, the EZPay plan.

HOUSE ACTIONS: DEFEATED

Resolution 32-12-H Concerning "double jeopardy" in complaint

RESOLVED, that the Colorado Dental Association recommend amending the Colorado Dental Practice Act to state that the Colorado Department of Regulatory Agencies (DORA) or the Colorado State Board of Dental Examiners shall not open, act, or investigate a case that has been resolved in binding arbitration or in Peer Review.

HOUSE ACTIONS: ADOPTED

HOD continued from page 25

Resolution 07-11-BA-2 Concerning the adoption of Constitution and Bylaws changes as recommended by the 2009 Governance Task Force and the New Dentist Committee.

RESOLVED, that the Colorado Dental Association Bylaws be modified as presented. And be it further

RESOLVED, that these modifications be adopted for the Colorado Dental Association officer elections held at the 2013 House of Delegates.

HOUSE ACTIONS: ADOPTED

Resolution 05-13-H Concerning changing the Colorado Dental Association Constitution to allow amendments by 2/3 of the delegates present at the House of Delegates.

RESOLVED, that the Colorado Dental Association Constitution be modified as presented.

HOUSE ACTIONS: READ to allow the resolution to be presented to the 2013 House of Delegates for a vote

2012 Election Results

2012-2013 CDA Officers

President: Dr. Ken Peters, MDDS President-Elect: Dr. Cal Utke, CSDS Vice President: Dr. Brett Kessler, MDDS Immediate Past President: Dr. Tom Pixley, LCDS Treasurer: Dr. Michael Varley, MDDS Secretary: Dr. Gary Field, CSDS Speaker of the House: Dr. Jerry Savory, B/BCDS Editor: Dr. Brandon Owen, LCDS

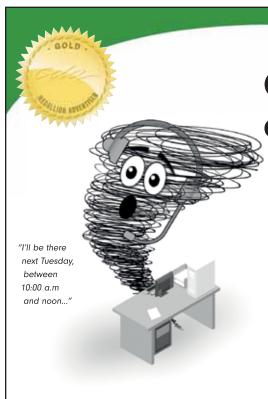
Elected 2013 ADA Delegates (three-year term)

Dr. Jeff Hurst, MDDS Dr. Carol Morrow, AVDS Dr. Kevin Sessa, B/BCDS

Elected 2013 ADA Alternate Delegates (one-year term)

Dr. Carrie Seabury (new dentist), MDDS

Dr. Jeane Schoemaker, NECDS Dr. Jim Setterberg, WCDS



Catastrophes don't make courtesy calls.

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Are You Using Your Colleagues Are InfoProABC? — Don't Miss Out!

By Nikki Williams, CDA Marketing Coordinator

lain and simple, dentists want value for their dental association membership. The Colorado Dental Association recognized this and after researching what dentists truly need and want, the CDA created a membership benefit called Info-ProABC. Following its launch in February of 2012, this online resource has quickly and extensively grown!

InfoProABC is an educational resource, designed by dentists for dentists. It is composed of resources and tools designed to help you successfully run your dental practice. Here are the InfoProABC tools in your toolbox as a member:

Business Resources:

The business resource library provides videos and articles that answer many commonly asked questions in the areas of employment law, regulatory compliance, third party payors, practice management and risk management, among others. The library was designed to save dentists the time and money required to research important questions vital to their dental practices.

Clinical Resources:

The clinical library is a case presentation application, containing over 350 animated procedure and diagnosis presentations, over 500 printable in-

Get Started!

Today, it takes more than a good dentist to run a successful dental practice; in fact, it takes an individual with good business sense and an ability to professionally educate patients. InfoProABC gives our members the tools they need to keep their dental practices successful.

CDA members were issued free logins and passwords by mail and e-mail in late February. Misplaced your InfoProABC login? Contact Nikki Williams, CDA marketing coordinator, at 303-996-2848, 855-355-6090 or nikki@cdaonline.org.

formed choice documents, hundreds of illustrated peer reviewed articles, relaxation videos and postoperative instructions. Users may combine any of these elements into personalized presentations that can be displayed to patients chair-side and/or e-mailed to them for later review. Furthermore, the system electronically logs sent, received and opened e-mails, which provides dentists with an informed consent tracking system and indispensable documentation resource.

Virtual Trade Show: Coming soon!

The Virtual Trade Show introduces a technologically advanced advertising platform for vendors. By generating an online venue for participants, this trade show is far more accessible and effective than its traditional counterpart. The Virtual Trade Show is easily searchable by dentists and

guarantees discounted pricing.

"OnYourWebsite":

InfoProABC's clinical videos are state-of-theart presentations not only available as an in-office resource for dentists, but also on the dentist's practice Website.

87 of these clinical videos are available with a licensing fee. This option creates a level of professionalism on practice Websites, in addition to an evident technological benefit for patients. ***







Exclusive CDA Member Benefits

Membership in the CDA can pay for itself if you take advantage of the many special benefits offered only to CDA members. The following pages list the CDA endorsed companies and special member offers. For more information about these companies and benefits, please visit the CDA's Website at www.cdaonline.org/endorsedoffers.

Premier Endorsed Companies

ENDORSED FOR 9 YEARS · 750 COLORADO DENTIST CLIENTS

BANK OF AMERICA PRACTICE SOLUTIONS, INC.

800-491-3623, www.bankofamerica.com

CDA Member Benefit: Reduced administration fees.

For more than 20 years, Bank of America Practice Solutions has served the needs of dentists by offering financial products and services to the dental community. Whether you own a practice or are just getting started, they can provide customized financial solutions for your short-term needs and long-term aspirations.

Services Offered:

- Practice Sales and Purchases
- New Practice Start-ups
- Commercial Real Estate Products
- Improvement and Expansion Financing
- **Equipment Financing**
- Practice Equity Loan Program

If you are interested in learning more about how Bank of America can assist you with the management and growth of your practice, and how you can get reduced loan administration fees as a member of the CDA, please call 800-491-3623.

All programs subject to credit approval and loan amounts are subject to creditworthiness. Some restrictions may apply. Bank of America Practice Solutions TM may prohibit use of an account to pay off or pay down another Bank of America account. Bank of America Practice SolutionsTM, Inc. is a subsidiary of Bank of America Corporation. Bank of America Practice SolutionsTM and Bank of America are registered trademarks of Bank of America Corporation.

ENDORSED FOR 9 YEARS · 800+ COLORADO DENTIST CLIENTS

BEST CARD POWERED BY FIRST DATA

303-482-2773, 877-739-3952, www.bestcardteam.com



Bank of America

CDA Member Benefit: No set-up fees for terminals and \$39 for online systems. \$0.30 per transaction fee on debit and \$0 transaction fee on credit with debit rates starting at 0.51%. Mastercard, Visa, Discover and American Express transactions all deposit together and fees for all cards (including AMEX) are on one statement. Next day deposit available if batch is closed by 4:00 p.m. MST.

If you are not already with Best Card, fax a recent credit card processing statement to 866-717-7247 and receive a detailed cost comparison as well as a \$5 Starbucks gift card.

Thousands of dental offices have saved an average of \$1,277 annually (23% savings) in credit card processing fees over their prior processor while receiving personalized customer service from Best Card. See low equipment costs starting at \$165 (with a one-year warranty) and customer service accolades at www.bestcardteam.com.

New EMV (Euro-Mastercard-Visa) chip technology as well as NFC (near field communication) technology for cell phone payments is fast approaching and Best Card will keep you informed of new equipment options. ACH check deposit, ACH check warranty, NSF check collection, prepaid gift cards for referrals and other services are also available. Call Best Card to learn more at 303-482-2773 or 877-739-3952.

ENDORSED FOR 26 YEARS · 1,594 COLORADO DENTIST CLIENTS

DENTISTS PROFESSIONAL LIABILITY TRUST OF COLORADO



303-357-2600, 877-502-0100, www.dentalliability.com

CDA Member Benefit: Exclusive to CDA members only.

Liability (malpractice) insurance coverage through the Dentists Professional Liability Trust of Colorado continues to set the standard for dentists' liability coverage in this state. There are nearly 1,600 participating members. The Trust was created by Colorado dentists, for Colorado dentists and continues to be managed by Colorado dentists. Voting members of the board are CDA dentists. Call Dr. Nathan Reynolds (manager of the Dentists Professional Liability Trust of Colorado) at 303-357-2600 or 877-502-0100 for more information.



ENDORSED FOR 10 YEARS · 1,200 COLORADO DENTIST CLIENTS

COPIC FINANCIAL SERVICE GROUP

720-858-6280, 800-421-1834, www.copicfsg.com



CDA Member Benefit: Several discounts on various insurance services.

COPIC Financial Service Group provides business and personal insurance products at competitive prices through multiple providers. Insurance products include:

- Business Owners Property and Liability (BOP) (Kristin Stepien, 720-858-6297)
- Worker's Compensation (Kristin Stepien)
- Commercial Umbrella (Kristin Stepien)
- Employment Practices and Cyber Coverage (Kristin Stepien)
- ERISA, Fidelity, Fiduciary Bonds (Kristin Stepien)
- Personal Lines (home and auto umbrella liability) (Kristin Stepien)
- Disability Income (up to a 20% CDA discount) (Mike Edwards, 720–858– 6289)
- Disability Overhead (10% CDA discount) (Mike Edwards)
- Disability Retirement Security (10% CDA discount) (Mike Edwards)
- Life Insurance (personal and business needs, best rates regardless of health issues) (Mike Edwards)
- Long-Term Care (5% discount from two carriers) (Andrea Levine, 720-858-6287)
- Group and Individual Health Insurance (Andrea Levine)
- Dental and Vision Benefits (Andrea Levine)

Call for more information at 720-858-6280 or 800-421-1834.

ENDORSED FOR 18 YEARS

SHARKEY, HOWES & JAVER

303-639-5100, 800-557-9380, www.shwj.com



CDA Member Benefit: 10% discount on retirement planning

Asset management means more than investment management because your retirement plan includes much more than money. Sharkey, Howes & Javer's Certified Financial PlannerTM professionals can help you achieve your retirement goals with financial planning, investment selection, asset allocation, 401(k) consulting and objective insurance evaluation. SH&J has offered CDA members a free consultation and a 10% discount on planning services since 1993. Call for more information at 303-639-5100 or 800-557-9380.

ENDORSED FOR 3 YEARS · 190 COLORADO DENTIST CLIENTS

Association Glove Program

877-484-6149, www.associationgloves.com

ASSOCIATION GLOVES

CDA Member Benefit: Exclusive member pricing.

Every dental professional has unique needs when it comes to the comfort, fit and feel of the gloves they wear. The Association Glove Program provides special pricing exclusively for CDA members on more than 60 nitrile, powder-free and powdered latex, vinyl and chloroprene gloves from seven nationally known manufacturers. Fitted gloves are also available. All gloves are sold by the case, with 10 boxes per case. An obligation-free recurring order program is offered to reduce your office's inventory management challenges. Free glove samples are available upon request.

Here are a few examples of the special pricing available exclusively to members:

- Powder-free nitrile starting at \$5.12 per 100 gloves
- Powder-free latex starting at \$6.47 per 100 gloves
- Fitted gloves starting at \$6.75 per 100 gloves

There are two easy ways to place an order, get more information or request samples: call 877-484-6149 or visit www.associationgloves.com.

OTHER CDA ENDORSED COMPANIES

AEDs (member benefit: \$200 discount per unit) **Colorado Heart Rescue:** 877-233-4381, www.coloradoheartrescue.com

Amalgam Separators (member benefit: free waste collection containers)

SolmeteX: 800-216-5505, www.solmetex.com/dental.html

Appliances (member benefit: discounts on Whirlpool, Maytag, Amana and Kitchen Aid)

Whirlpool Corporation: 866–808–9274, www.partners.whirlpool.com

Clothing for Staff (member benefit: 10% discount on logo'd apparel)

Lands' End: 800-990-5407, www.ada.landsend.com

Computers/IT Services (member benefit: 20% labor discount)

Springs Hosting: 719-393-9266, www.springshosting.com Credit Cards

U.S. Bank: 888-327-2265 x80023, www.usbank.com/adavisa

Filing Supplies/Storage Equipment/Prescription Pads/ Forms (member benefit: up to 70% discount)

Evolving Office Solutions: 303-663-8006, 866-238-6583, www.evolvingdirect.com

Flex Plans, Section 105 and 125 Plans (member benefit: 25% discount on first year fees for Flex System)

TASC: 800-422-4661, www.tasconline.com

Metal Reclamation (member benefit: free shipping) **D-MMEX:** 800-741-3174, www.easyrefine.com

NSF Collection Service (member benefit: free NSF check collections)

eCashflow: 303–482–2773, 877–739–3952, www.bestcardteam.com/additional_services.html

Patient and Procedure Education (member benefit: 50% discount on dental animation set-up fees for your practice Website; free set-up if using the CDA Website Program)

ToothIQ.com: 720–890–6004 x224, www.toothiq.com **Patient Financing** (member benefit: special offer on

Patient Financing (member benefit: special offer on enrollment)

CareCredit: 800-300-3046 x4519 (new enrollment), 800-859-9975 (already enrolled), www.carecredit.com/dentistry

Retirement Planning

ADA Members Retirement Program/401(k):

800-523-1125 x2, www.axa-equitable.com/ada

Shipping (member benefit: 27% discount on select shipping services)

FedEx: 800-MEMBERS, www.enrolladvantage.fedex.com/4505

Telephone Messaging/Appointment Reminders (member benefit: 20% discount on InTouch System)

InTouch Practice Communications: 877-493-9003, www.intouchdental.com

Waste (medical) Disposal (member benefit: member pricing)
Medical Systems of Denver: 303-772-7971,
www.medsysden.com

CDA Services and Other Member Benefits

You're caring for your patients, who's caring for you? The CDA is proud to offer members priceless benefits.

CDA Professional Support for Your Practice: The CDA is fully staffed by a team of individuals to help member dentists. Information about exclusive member benefits, regulations and rules affecting dental professionals is just a click or phone call away.

Political Advocacy: With a team of lobbyists and a full-time staff member, the CDA has a constant presence at the state and federal legislature to represent CDA member dentists.

InfoProABC: InfoProABC is a member benefit with a professional and public interface. The professional interface provides business resources and a clinical education tool for the dental office, while the public interface serves as a patient education platform. Learn more by visiting www.InfoProABC.com.

eNews Alerts and Updates: As a member you can receive electronic communication to ensure that you're aware of important, time sensitive information. Recent communications about dentist license renewals, electronic records and legislative topics have been e-mailed to keep members aware of items that will affect them and their practices.

CDA Web Resources: cdaonline.org is a resource for both dentists and patients. It contains the CDA-exclusive "Find a Dentist" search engine to help market your practice. This marketing tool is free for members and is one of the most visited sections of the Website.

New Dentist Network: The CDA New Dentist Committee focuses on members who have been out of school for 10 years or less. This active group provides dentist members with an outlet to network, socialize and learn in an environment with their peers.

Ladies in the Loupe: The CDA's women's network is focused on providing female dentists with opportunities to meet their female colleagues, exchange ideas and address dental practice/life balance issues unique to this special demographic of professionals.

Peer Review Dispute Resolution Services: Members have access to a resource to help resolve complaints that may arise in the delivery of dental services to the public. Peer Review provides a confidential alternative dispute resolution mechanism, at no cost to either party and without involvement of the Colorado State Board of Dental Examiners.

State Board Approved Lab Authorization Books and X-ray Training Course: Lab Authorization Books are available for purchase from the CDA office. Each book contains 50 state board approved duplicate work order forms. The CDA also has a state board approved x-ray training course available to dental offices. This self-taught video course is jointly sponsored by the CDA and the University of Colorado School of Dental Medicine. Call the CDA to place orders for either product at 303-740-6900 or 800-343-3010.

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PLANINVest SUCCEED

Commencement 2012

By Denise Kassebaum, D.D.S., M.S. University of Colorado School of Dental Medicine



he University of Colorado Denver School of Dental Medicine hosted its commencement ceremony on May

25, 2012. It was a milestone not only in the lives of the graduates, but also for the faculty and community of partners and friends who support the academic programs.

For all of its pomp and circumstance, one of the most important outcomes of this ritual is a required pause in the busy life of the university. It gives me the opportunity to reflect on the partnerships and collaborations, with organizations like the Colorado Dental Association, that strengthen our institution and make accomplishments possible in the mission areas of education, research, patient care and service.

So on the windy, bright Colorado morning, dental graduates, their families and friends, the faculty of the school of dental medicine, ceremony honorees, and community friends assembled for the sixth dental graduation ceremony to be held on the beautiful Anschutz Medical Campus in Aurora, Colo.

Fifty-two dental graduates were awarded their Doctor of Dental Surgery degrees. The dental class of 2012 was an outstanding group, comprised of ethical, intelligent practitioners who are eager to earn the public's trust through competent care provision. While several of

the graduates have plans to go into private practice, many others are going on to complete advanced dental education programs, which include general practice residencies and dental specialty programs.

Each year, the University of Colorado Denver School of Dental Medicine Alumni Association honors individuals who have made outstanding contributions, or who have rendered outstanding service to the school, alumni association or university. This year, the CU School of Dental Medicine Honorary Alumni Awards were awarded to Dr. Eugene Brooks and Dr. Brad Potter.

This year's Dean's Recognition Award was given to Dr. Craig Passan, a University of Colorado long-time faculty member who advanced the school in myriad ways. In addition to having served as a department chair of operative dentistry, Dr. Passan was asked to lead the school's strategic goal of increasing the use of instructional technology in the curriculum. In addition, he added and managed several initiatives to accomplish this goal. In 2004, he was asked to lead the move to an electronic patient record by integrating and managing AxiUm in the school. His 28-year service is greatly appreciated.

The commencement speaker was Dr. Kathleen O'Loughlin, executive director and chief operating officer of the American Dental Association. She offered her view of the changing business of dentistry to the graduates and faculty.



Dr. Kathleen O'Loughlin

The magical moments of graduation are what sustain academic administrators and faculty through challenges with severe budget shortfalls

and difficult program cuts. It is the smiles on the faces of the graduates and their families that I never tire of seeing. It is moving for me because I know that each one has so much promise. As I look at the new practitioners they have grown into, I am heartened that the next generation of oral health providers will be up to the task of treating the underserved and addressing the access-to-care challenge that we all share. They are truly the hope and future of our profession, and I thank them for letting the school of dental medicine faculty and staff be a part of their lives.

Let me once again congratulate the Class of 2012! It is my heartfelt wish that your new role in dentistry will be a source of great pride and deep personal satisfaction in the years to come.

To the members of the CDA who continue to volunteer time to teach and mentor the newest members of the dental profession, thank you again for your support of the CU School of Dental Medicine. We need you today more than ever before, and I am confident that together we are making a difference in the lives of our graduates and the patients our graduates are privileged to treat. 🎷

2012 Graduating Class



Dr. Paige Sthen

Dr. John

Thousand IV

Dr. Eric Wilson

Dr. Justin Smutz

Dr. Ashley

Spooner

Classified Ads | Journal of the Colorado Dental Association | VOL. 91 No. 3 Summer 2012 in

VOL. 91, No. 3, Summer 2012 issue.

OPPORTUNITIES WANTED

Opportunity Wanted: Experienced dentist with ties to Eagle County, Colo. seeks position two to three days per week with quality dental office. Great rapport with patients and staff. E-mail tthferry@yahoo.com.

Opportunity Wanted: Denver, Colo. Experienced endodontist available to work in your office one day a week or locum tenens. Please reply to endoman07@gmail.com.

Opportunity Wanted: Retired orthodontist in Denver metro area seeking part-time work; can also cover vacations and health issue situations. I can be reached at darbthedog@

Opportunity Wanted: We are looking for a space or space sharing that is available now! We are looking in Denver and Aurora, Colo. within 10 miles of 80231. We are growing and need ops. If you are not filling your chairs or want help paying the bills, we need your help now! Call Matt at 303-895-6224 or send e-mail to mattkoch@gmail.com.

Opportunity Wanted: Energetic dentist looking for an associateship position around Eagle or Summit County. Looking for either full- or part-time position in caring team-oriented office to grow patient base and provide care for years to come! Contact Bret at Summit9600@gmail.com.

Opportunity Wanted: Dentist looking for the right opportunity in the Denver metro area. Ultimately, I am hoping for ownership but won't refuse a good opportunity. Associateship, buy-in/buy-out, partnership – I am interested! Contact Brandon at choohooo@gmail.com.

Opportunity Wanted: Employee-associate seeking one-to-two days per week opportunity in your office. Quality-minded, personable, experienced. Skilled in all facets of general dentistry. Flexible expectations. Let me show you how I can help your practice! 303-335-8160.

POSITIONS AVAILABLE

Associateship 25% Buy-In: S.E. Wyo. G.P. gross \$3M, two locations with seven ops. each, est. 1978, Mon.-Fri. 7:00 a.m. to 4:00 p.m., Sat. 7:00 a.m. to 1:00 p.m. (WY 1127) Peter Mirabito, D.D.S., Jed Esposito, M.B.A., ADS Precise Consultants, 888-909-2545, www.adsprecise.com.

Associate: Well established children's dental clinic in Pueblo, Colo. Seeking full-time enthusiast, child friendly, general dentist. Excellent salary and benefits offered. For more information, please call 720-435-1550.

Associate: Are you ready to join a team-oriented, successful family practice with vision and values that will provide a long-term enjoyable and rewarding career? We are looking for a dental associate who wants to focus on providing quality patient care with at least three years dental experience or dental residency. Located in Longmont, Colo. with a beautiful office and excellent staff. We are committed to quality work with a multi-disciplinary approach and commitment

to continuing education. Interested candidates should e-mail resume to longmontdental@gmail.com.

Associate: Associate position available in a general practice treating children. State-of-the-art facility including digital x-rays. Friendly staff. Starting at \$120,000/yr. with great benefits. Possible future partnership. E-mail resume to ddsdental 13 @yahoo.com.

Associate: Green Valley Ranch office seeking associate dentist. Our state-of-the-art office is completely digital and chartless. We are seeking an associate dentist that has completed a dental residency (military residency a plus). We need an individual who is able to sell large treatment plans with confidence and will retain many, if not all procedures in office. The right candidate for this position will share our philosophy on preventive dentistry. This is an extremely wonderful opportunity with high earning potential for the right individual. If this sounds like what you've been looking for, please send your CV to stephanie@greenvalleyranchdental.com. We look forward to hearing from you.

Associate: Private, multi-location group practice in Colorado Springs, Colo. looking for an associate with two+ years experience. Candidates possessing a pleasant, positive attitude and ability to get along well with people are encouraged to apply. We offer patients comprehensive dentistry with stateof-the art technology and excellent customer service. This is a full-time position that includes two weekends per month.





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Jerry Weston • Tyler Weston

Associate: Transition buy-out! South Lakewood, Colo., minimum two years experience. This is not a dentist job, but an opportunity to buy a premier fee-for-service dental practice. Chance of a lifetime! Over \$1M in revenues with one practitioner four days per week. Susan, 303-973-2147. Send CV/resume to susan@sastransitions.com, SAS Transitions, Inc.

Associates: Current associate opportunities are in Lakewood, Pueblo, Colorado Springs and Edwards. Other associate opportunities may be listed on our Website, www. ttc-associates.com. To apply, e-mail your resume and cover letter to info@ctc-associates.com. Please specify which location you are applying for and when you are available to start.

Associate: Boulder, Colo. Growing private practice is looking to bring on an associate with buy-in after initial term. Established fee-for-service/PPO practice with brand new office. Completely digital, intraoral cameras and many other high tech features. E-mail Dr.Martin@StudioOneDental.com.

Dentist: Looking for a full-time dentist. Energetic and team player for a Denver practice. Able to treat adults and children. Generous compensation. Position available immediately. Please e-mail CV to oscad2010@yahoo.com.

Periodontist: Colorado Springs, Colo. Once in a lifetime opportunity! Looking for a dynamic, highly skilled periodontist two days a week, more possible, new state-of-the-art periodontal/implant office with gorgeous unobstructed Front Range views of the Rockies and Pikes Peak! Implants, sinus lifts, ridge augmentation, connective tissue grafts, guided bone regeneration, all you can do! Buy-out possible, but not necessary. Contact *lkfazen@me.com*.

Dentist: Safety net dental clinic in Northwest Colorado seeks full-time, experienced dentist. For more information, job requirements, or to send a CV, please contact Janet Pearcey at nwcd@optimum.net or Dr. Jeff Gourley at coloradodds@gmail.com.

Dentists: Independently owned practices located in South Denver and Golden, Colo. are looking to hire full-time associate dentists. For more practice information, please visit www.gentlesmilesofcolorado.com. This is a great opportunity for new grads. If interested please fax your resume and CV to Dr. Timothy Wachuta at 303–278–8448.

Dentist: Seeking a clinical dentist responsible for providing service within the scope of general dentistry to patients of Pueblo Community College Dental Assisting Clinic. This ongoing hourly position will supervise clinical staff to ensure compliance with Colorado and national Dental Practice

Acts. Qualifications: must be a graduate of an accredited dental school and duly licensed to practice dentistry in the state of Colorado. Contact Janet Trujillo at Janet. Trujillo@pueblocc.edu or Karen Ramos at Karen.Ramos@pueblocc.edu.

Pediatric Dentist: Seeking dependable part-time or contracting pediatric dentist who can treat youth patient's general dentistry problems, evaluate x-rays and charts for accurate patient dental information, utilize electronic medical record (EMR) charts to forecast potential problems with patients in relation to oral health, collaborate with dental director and dental staff to order and maintain dental supplies, and comfortable entering patient health data into the EMR database. We require a doctorate degree in dentistry and license to practice in the state of Colorado. Bilingual (Spanish) applicants are preferred. Applications accepted online only at www.mcpn.org/en/employment/employment.html.

Dentist: General dentist needed part-time for this busy Westminster affiliated Bright Now! Dental office. Schedule will be Thursday 10 a.m. to 7 p.m., Friday 8 a.m. to 5 p.m. and every other Saturday 8 a.m. to noon. Requires two years experience, must be skilled with molar endo. treatment, dentures, partials, oral surgery and extractions. This office has fantastic potential to do a substantial amount of production with a large patient base. Help us with our mission to promote smiles for everyone. Please visit our Website at www.smilebrands.com/careers or e-mail your resume to sherrie. dean@smilebrands.com. A comprehensive benefits package is offered to full-time employees, which includes: medical, vision, life insurance, 401(k), malpractice insurance and inhouse CE opportunities. Equal Opportunity Employer.

Dentist: General dentist needed full-time for this busy downtown Denver affiliated Bright Now! Dental office. Schedule is Monday through Friday. Requires two-to-three years experience, must be skilled with molar endo. treatment, dentures, partials, oral surgery and extractions. This office has fantastic potential to do a substantial amount of production with a large patient base. Help us with our mission to promote smiles for everyone. Please visit our Website at www.smilebrands.com/careers or e-mail your resume to sherrie. dean@smilebrands.com. A comprehensive benefits package is offered to full-time employees, which includes: medical, vision, life insurance, 401(k), malpractice insurance and inhouse CE opportunities. Equal Opportunity Employer.

Dentist: General dentist needed full-time for this busy Longmont affiliated Bright Now! Dental office. \$3,000 sign-on bonus! Schedule is Monday through Friday plus two Saturdays a month. Requires two-to-three years experience, must be skilled with molar endo. treatment, dentures,

partials, oral surgery and extractions. This office has fantastic potential to do a substantial amount of production with a large patient base. Help us with our mission to promote smiles for everyone. A comprehensive benefits package is offered to full-time employees, which includes: medical, vision, life insurance, 401(k), malpractice insurance and in-house CE opportunities. Equal Opportunity Employer. Please visit our Website at www.smilebrands.com/careers or e-mail your resume to sherrie.dean@smilebrands.com.

Dentist: General dentist needed full-time for this busy Parkmoor, Colorado Springs affiliated Bright Now! Dental office. The schedule is Monday through Friday. Requires two plus years experience, must be skilled with molar endo treatment, dentures, partials, oral surgery, extractions and comfortable working as the only dentist in the office. This office has fantastic potential to do a substantial amount of production with a large patient base. Help us with our mission to promote smiles for everyone. Please visit our Website at www.smilebrands.com/careers or e-mail your resume to sherrie.dean@smilebrands.com. A comprehensive benefits package is offered to full-time employees, which includes: medical, vision, life insurance, 401(k), malpractice insurance and inhouse CE opportunities. Equal Opportunity Employer.

Dentist/Orthodontist: Commerce City, Colo. Bilingual preferred. Five operatories, all digital x-rays. Brand new building. Call Todd for details, 303–809–0674.

Pediatric Dentist: We are a thriving established multiplelocation pediatric dental practice in northern Colorado. We serve a full range of clients from Medicaid to private insurance to fee-for-service. Our goal is to provide kids and their parents with a fun, out-of-the-ordinary relational experience while receiving the very best pediatric dental care. The pediatric dentist candidate must have excellent technical dental skills, love working with a highly trained knowledgeable and fun staff, enjoy working with children, and possess excellent communication and relational skills. We are looking for a long-term relationship and offer two options to our doctors: one as an employee dentist and another as a track leading to partial ownership. Excellent pay/benefits. Please fax or e-mail your resume and a brief description of your qualifications for this position to 970-225-1577 or bhollen@ toothzone.com.

Orthodontist: Boulder non-profit clinic establishing orthodontic program for underserved population. Part-time position, one-to-two days per week. Compensation per diem plus production incentives based on experience. Prefer board

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certified /eligible with bilingual skills. Please send resumes only to director of orthodontics, Dental Aid, drjaws@awest.net.

Dentist: Colorado Springs, Colo. Seeking a full-time dentist with one+ years of experience to join state-of-the-art general and specialty practice. Large existing patient base, averaging 150+ new patients per month. Competitive pay, benefits and equity buy-in opportunities. A.J. Peak 412-337-5254, aj.peak@gmail.com, uvuv. Colorado Dental Group.com.

Periodontist: Associate needed for one-to-two days per week to partner with a second periodontist in Colorado Springs. Current periodontist is booked out three months and averaging \$5K/day. Flexible on scheduling. Please call A.J. at 412-337-5254 or aj.peak@gmail.com.

Endodontist: Associate needed for two-to-three days per month to handle the referral volume from five general dentists across two large group practices within Colorado Springs. Pay is very competitive and flexible schedule is available. Please call A.J. at 412-337-5254 or aj.peak@gmail.com.

Dentist: Full-/part-time dental position for GP or pediatric dentist at an award-winning private pediatric dental office. A caring person who has a commitment to excellence is needed. Practice located in Oklahoma City. Please send CV to *childrensdentalposition@yahoo.com*, attn: Joel.

Dentists: Denver, Colo. Perfect Teeth is seeking senior dentists in Colorado with a compensation range of \$90,000 to \$200,000+. Successful private or group experience required. Benefit package. Also seeking associate dentists (compensation range \$75,000 to \$95,000). Specialist opportunities also available for part- and full-time endo, oral surgery, pedo and perio with exceptional compensation. Call Dr. Mark Birner

at 303-691-0680, e-mail at mbirner@birnerdental.com or visit www.bdms-perfectteeth.com.

Dentists: Dental One Partners is opening new offices in Colorado. Each practice is unique in that it has an individual name like Preston Hollow Dental Care or Waterside Dental Care. Our patient base consists of approximately 70% PPO and 30% fee-for-service. We do not do HMO or Medicaid. Our facilities are warm and inviting with state-of-the-art equipment. The practices have intraoral cameras and digital radiography. We offer competitive compensation packages with benefits. We also offer equity buy-in opportunities. To learn more about working with one of Dental One Partners practices please contact Andrew Risolvato at 972-755-0838 or *Andrew Risolvato@dentalonepartners.com*.

Hygienist: I am looking for a Hy-genius! If you have a team mentality, and believe your role is more than just cleaning teeth, then you may be the one I am seeking. I have a small practice in Lakewood, Colo. with a huge focus on personalized, health-oriented care for my patients. Certification in anesthesia, laser, nitrous. Flexible thinking and very good people skills are key! Please e-mail us at stewartsmiles@hotmail.com for an interview.

Hygienist/EDDA: Pacific Dental Services is looking for dynamic, experienced dental assistants with EDDA skills, and hygienists for several of our Colorado offices. Full-time employees receive medical, dental and vision benefits within 90 days of hire. Please apply at www.pacificdentalservices. com in the careers section, or e-mail applebya@pacificdentalservices.com.

Hygienist: Full-time position in Brighton, Colo., working with our dental team serving the needs of the underserved, low income and migrant farm workers. Current Colorado dental hygiene license in good standing is required. Sensitivity to low income and ethnic minority community is a must.

Bilingual English/Spanish required. If you are interested in this position, please apply online at www.saludclinic.org.

EDDA: Looking for a reliable, hard working EDDA who likes all aspects of back dental office, including assisting with posterior R.C.T. and posterior extractions. Good pay and fantastic staff! Call Dr. Marc at 303–946–5154 or e-mail agreeabledental@qwestoffice.net.

EDDA: North Cherry Creek fee-for-service office looking for an exceptional caring and fun EDDA experienced in Dentrix and Cerec. Excellent compensation package for the right person. Contact *Brenda@dendds.com*.

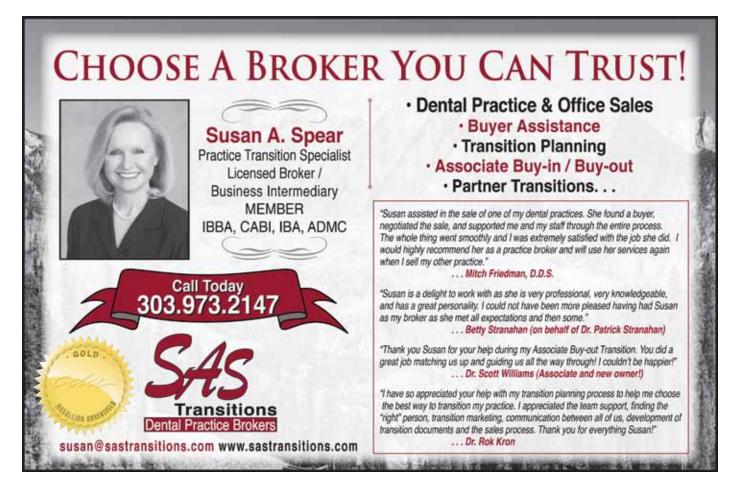
OFFICE STAFF

Office Administrator: Five years experience necessary. Knowledge of Dentrix/Eagle Soft and insurance/credentialing a must. Treatment plan closing percentage monitored at 75% or greater. Must be comfortable with large treatment plans. Duties include but not limited to: scheduling, presenting and closing treatment plans, payroll, marketing, accts. rec., scheduling, light reception. Experience with practice growth. Send CV to 2011chloe2011@gmail.com.

Front Desk: Our office is looking for an outstanding individual who can assist with both front office and back office duties. Please forward your resume and salary requirements to 303-427-6992 fax or ewilkinson@thefamilydentistco.com.

PRACTICES FOR SALE

Practice: Come up to the mountain. Unique practice offering all phases of general dentistry with a heavy emphasis on same day removable prosthetics. Four fully equipped operatories plus three additional operatories dedicated to removable. The onsite laboratory offers four tech stations and a porcelain room. Most equipment is new or newer. Currently operating four days per week with part-time associate. Solid dental and laboratory staff. This 2,800 square foot facility is located in a five-year-old medical building



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in southwest Colorado Springs, Colo. near the Broadmoor. This is not your typical practice and can accommodate partnerships, group practices or sole proprietor. Appraisal is \$633,000. Negotiable terms. Retirement or transition. Contact Julie Rush at 719–597–7979 or rushjulie@gmail.com.

Practice: Denver, Colo. #15104. Huge potential, great for GP or periodontist. Great high volume/high exposure area, only worked part-time so upside of growth is tremendous. For more details, call Craig Gibowicz at Henry Schein Professional Practice Transitions at 303-550-0842/800-730-0883.

Practice: Ouray, Colo. Beautiful mountain town. Very aesthetic office. Three ops., ADEC equipment, computer network with digital x-rays, pano. Contact stesch@gojade.org or cell 719-588-9096.

Thinking of Retirement? Jerry Weston will meet with you personally to discuss the transition of your dental practice. We will explore your options considering preparation, valuation, representation and timing of the sale. Call Jerry Weston, 303-526-0448, Professional Marketing and Appraisal.

Practice: Colorado Springs, Colo. three beautiful ops., great N. academy location. Collecting \$450,000 all fee-for-service. Call Jerry Weston at 303-526-0448, pma0448@yahoo.com.

Practice: Colorado Springs, Colo. Four ops., near college campus in a great location. Collecting \$357,000 on nine months a year. Call Tyler and Jerry Weston, 303-526-0448, pma0448@yahoo.com.

Practice: Wheat Ridge, Colo. Five ops. in great location, collecting \$600,000, owner financing. Call Jerry Weston at 303-526-0448, pma0448@yahoo.com.

Practice: Casper, Wyo. Four ops. in great location. Collecting \$300,000. Doctor retiring. Possible owner financing. Call Tyler and Jerry Weston, 303-526-0448, pma0448@ yahoo.com.

Perio Practice: Colorado Springs, Colo. Gross \$267,000, three ops., two days per week, 10 months per year, by dr. choice, rent \$2,944/mo. Spectacular views to the west of the front range and Pikes Peak, 1,749 rentable sq. ft. in class A bldg. with floor-to-ceiling windows, state-of-the-art equipment and 2009 top-end Pelton & Crane cabinets and equipment. Dr. is retiring but willing to stay on for a few days or week to assist with transition. Office currently has two large surgical ops. which can be easily converted to three to four ops. (CO 1124) Peter Mirabito, D.D.S., Jed Esposito, M.B.A., ADS Precise Consultants, 888–909-2545, unwadsprecise.com.

OS Practice: Metro Denver, \$747,000 gross, four ops, Mon. 8:00 a.m. to 3:00 p.m., Tues.-Thurs. 8:30 a.m. to 4:30 p.m., Fri. 8:30 a.m. to 1:30 p.m., 1,696 sq. ft., rent \$3,249/mo. (CO 1133) Peter Mirabito, D.D.S., Jed Esposito, M.B.A., ADS Precise Consultants, 888-909-2545, www. adsprecise.com.

Ortho/General Practice: Metro Denver, \$500,000 gross, Mon.-Thurs. 8:00 a.m. to 6:00 p.m. (CO 1221) Peter Mirabito, D.D.S., Jed Esposito, M.B.A., ADS Precise Consultants, 888-909-2545, www.adsprecise.com.

Practice: Boulder, Colo. G.P., \$500,000 gross, six ops., owned since 1986, 1,900 sq. ft. (CO 1218) Peter Mirabito, D.D.S., Jed Esposito, M.B.A., ADS Precise Consultants, 888-909-2545, uruw.adsprecise.com.

Practice: Boulder, Colo. G.P., \$450,000 gross, four ops. + two, est. 2004, Tues.-Fri. 8:00 a.m. to 5:00 p.m. (CO 1121) Peter Mirabito, D.D.S., Jed Esposito, M.B.A., ADS Precise Consultants, 888-909-2545, uvvu.adsprecise.com.

Practice: Denver, G.P., \$880,000 gross, four+one+one ops., 3,175 sq. ft., owned since 2007, bldg. for sale (CO 0924) Peter Mirabito, D.D.S., Jed Esposito, M.B.A., ADS Precise Consultants, 888-909-2545, unw.adsprecise.com. **Practice:** Metro Denver, G.P., \$500,000 gross, three ops., 1,300 sq. ft., \$2,400/mo. rent. (CO 1217) Peter Mirabito, D.D.S., Jed Esposito, M.B.A., ADS Precise Consultants, 888-909-2545, www.adsprecise.com.

Practice: Arvada, Colo. G.P., \$107,000 gross, three ops., office reconstructed in 2010. (CO 1123) Peter Mirabito, D.D.S., Jed Esposito, M.B.A., ADS Precise Consultants, 888-909-2545, www.adsprecise.com.

Practice: South central, Colo. G.P. \$480,000 gross, same location since 1991, three ops., Tues.-Thurs., 8:00 a.m. to 5:00 p.m., Fri. 8:00 a.m. to 3:00 p.m. (CO 0935) Peter Mirabito, D.D.S., Jed Esposito, M.B.A., ADS Precise Consultants, 888-909-2545, uvuv.adsprecise.com.

Practice: Western, Colo. G.P. \$1.4M gross, 2,586 sq. ft., four days per week, five ops., dr. relocating. (CO 1103) Peter Mirabito, D.D.S., Jed Esposito, M.B.A., ADS Precise Consultants, 888–909-2545, unvu.adsprecise.com.

Practice: Colorado Springs, Colo. G.P. \$665,000 gross, 2,300 sq. ft., four days per week, requests buyer with three to five yrs. exp. (CO 1210) Peter Mirabito, D.D.S., Jed Esposito, M.B.A., ADS Precise Consultants, 888-909-2545, www.adsprecise.com.

Practice: North central, Neb. G.P. gross \$500,000, price \$217,000, four ops., three and a half days per week. Doctor retiring. (NE 0809) Peter Mirabito, D.D.S., Jed Esposito, M.B.A., ADS Precise Consultants, 888-909-2545, www. adsprecise.com.

OS Practice: Small city in Kansas. Gross \$1.5M, three surg. ops. +one post op., 2,000 sq. ft., three days a week, five staff. (KS 1216) Peter Mirabito, D.D.S., Jed Esposito, M.B.A., ADS Precise Consultants, 888-909-2545, www.adsprecise.com.

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lent interest rates! Pick from the best pool of applicants! Hire a broker you can trust! Contact Susan Spear, Practice Transition Specialist / licensed broker, SAS Transitions, Inc., SAS Dental Practice Brokers, at 303-973-2147 or susan@

Practice: Denver, Colo., downtown location! Good growth and income potential! Established patient base, Dentrix management software with unique updated dental suite! Owner dentist only works 28 hours per week. Controlled overhead. Tap into a growing "residential" population! Susan, 303-973-2147 or susan@sastransitions.com, SAS Dental Practice Brokers.

Practice: Eastern, Colo. Owner dentist is retiring! High patient numbers with manageable schedule! Great opportunity for GPR grads and returning military dentists! Outdoor life-style without congestion, smog or rush hours! Susan, 303-973-2147 or susan@sastransitions.com, SAS Dental Practice Brokers!

Practice: Southwestern Mountains, Colo., 600,000+ revenues. Excellent cash flow! Newly remodeled 1,100 sq. ft. Office/building (owner willing to sell or lease!). Family environment, fishing, skiing, backyard mountain recreation and healthy lifestyle. Susan, 303-973-2147 or susan@sastransitions.com, SAS Dental Practice Brokers.

Practice: Pueblo, Colo. Owner selling stand-alone dental building near PCC with established patient base. Over 340 fee-for-service patients. Great start-up! Motivated seller! Susan, 303-973-2147 or susan@sastransitions.com, SAS Dental Practice Brokers.

Practice: Transition buy-out! South Lakewood, Colo., minimum two years experience. This is not a dentist job, but an opportunity to buy a premier fee-for-service dental practice. Chance of a lifetime! Over \$1M in revenues with one practitioner four days per week. Susan, 303-973-2147. Send CV/resume to susan@sastransitions.com, SAS Transitions, Inc.

Practice: San Luis Valley, Colo. Small, part-time rural practice, five years old. Owner retiring. Great for semi-retired dentist wanting low stress practice. Near skiing, outdoor activities. Very low overhead. Seller refers out endo. and surgery. Contact dds9slv@gmail.com.

Practice: Pueblo, Colo. Well established practice with great upside potential. Owner is retiring. Gross production \$263,000. Very low overhead makes this a very attractive practice to build upon in a nice family-friendly, affordable com-

munity. Contact Wess Chambers, MBA, Peak Dental Advisors, at 719-651-1061 or e-mail wess@peakdentaladvisors.com.

Practice: Asking \$245,000 for a long established dental practice in the White Mountains of Arizona. Retirement. 68-years-old. A 2000 office, six ops., fully equipped and set up. I employ two dental assistants, one hygienist and two receptionists. A large roster of patients, about 12,000 records. The rent is very reasonable. The office has an up-to-date electronic x-ray, modern ops all plumbed for nitrous oxide, Global microscope. Interested? Contact me, I will respond immediately. 928-205-8357 or mountaindental 1@hotmail.com.

Transition Services: For more information on how to sell your practice or bring in an associate, please contact Larry Chatterley or Susannah Hazelrigg with CTC Associates at 303-795-8800 or visit our Website for practice transition information and current practice opportunities, www.ctc-associates.com

Practices: Practice listings along the Front Range in Denver, Colorado Springs, Evergreen, Lakewood, Lafayette, Parker, Fort Collins, Lamar, and Eagle County. For more information on current practice opportunities, including an overview of each practice, please visit our Website, www.ctcassociates.com or call Larry Chatterley or Susannah Hazelrigg with CTC Associates at 303-795-8800.

Pediatric Practice: South Denver, three ops., grossing \$239,000. For more information, please visit www.ctcassociates.com or call Larry Chatterley or Susannah Hazelrigg at 303-795-8800.

Buyer Representation: If you would like more information on buying a practice or associating before a buy-in or buy-out, call CTC Associates at 303-795-8800 or e-mail info@ctc-associates.com.

Start-up/Practice Management: For more information on doing a scratch start-up or assistance with managing your practice, call Marie Chatterley at 720-219-4766 or e-mail marie@ctc-associates.com.

Practice: Sale/lease. Excellent opportunity to rebuild longestablished south Denver practice in highly visible location. Must see before investing thousands in new start-up. Owner retiring due to health. E-mail denverdentaldoc@gmail.com.

Practice: Two-office practice seeking associate to buy one practice. \$2M plus in annual production. Located in Grand Junction, Colo. Contact 970-243-2025 or gretcheng@

Practice: Greeley, Colo. Beautifully designed, boutique style, fee-for-service general dental practice, located in one of the most highly sought after areas in Greeley, is seeking

a quality dentist interested in an exceptional purchase opportunity. Outstanding, patient-centered team with an emphasis on comprehensive, restorative dentistry. Owner will assist with quality introduction period to ensure a smooth transition. Please reply in confidence with your objectives and CV to carrie@lifetransitions.com.

Practice: Greeley, Colo. Exceptional opportunity for a general dentist seeking a quality, fee-for-service practice to purchase after a successful initial employment phase. This premier established practice has a fine reputation in providing comprehensive dentistry to the Greeley community. This practice has a dynamic, experienced team and a strong emphasis on CE and professional growth. Please send your CV in confidence to: The Sletten Group, Inc., 303-699-0990, fax 303–699–4863 or $\mathit{carrie@lifetransitions.com}.$

SPACE AVAILABLE

Space Sharing: Denver, Colo., ready to move in! Start-up or bring your practice into a new facility. Two-day minimum, rent includes disposable supplies, high-end equipment (digital) and computer support! Staff availability negotiable. Susan, 303-973-2147 or susan@sastransitions.com, SAS Dental Practice Brokers.

Space Sharing: Opportunity in existing orthodontic office with two locations in Colorado Springs. Ideal for pedodontist who needs satellite or new start-up. Contact 719-596-1363 or daniel1662@mindspring.com.

Space Sharing: Space sharing opportunity in newer high tech office near Quincy and Parker overlooking CC Reservoir. Open to arrangements with specialist or GP. Digital x-rays. Five ops. Phone 303-693-7330.

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Office Space: Available near Hampden and Wadsworth in Lakewood, Colo. at 3333 S. Wadsworth. 2,211 sq. ft. Great



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Office Space: Office space for rent in Parker, Colo. Highly successful dental office for 25 years. All lease holds done. Dental equipment 20 years old, in good shape, great price. Five operatories. 2,400 sq. ft. Great exposure on Parker Road. Other tenant is optometrist. Call Tom Lesjak, 303–841–8243, or Ken Dixey, 303–941–3362.

Office Space: Medical office 1,673 sq. ft. for lease. Excellent location I -25 and Hampden. Existing dental practices in building, easy conversion. Contact Henry, onsite manager, for details at 720-289-4849.

Office Space: Turn-key dental office in prime Boulder, Colo. location. Brand new suite improvements, includes dental equipment for immediate practice start-up. Well-known dental building. 1,383 sq. ft. Call Janine 303-931-2020 or janine@cpgcolorado.com.

Office Space: Denver, Colo. For sale. Stand alone bldg., three ops. equipped, fourth plumbed. Fabulous location on busy south Denver street. Owner financing possible. E-mail southdenverdds@gmail.com.

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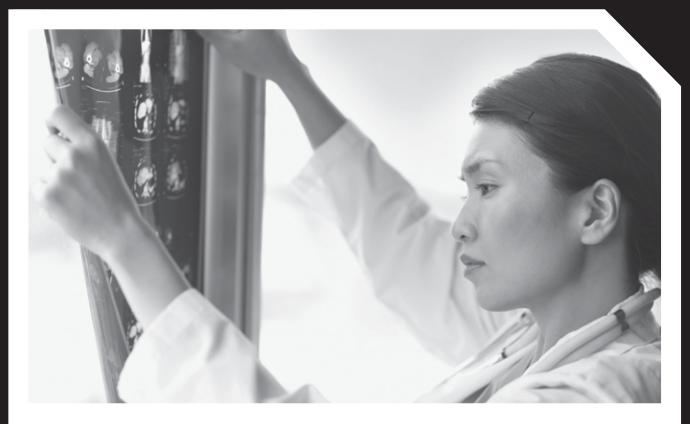
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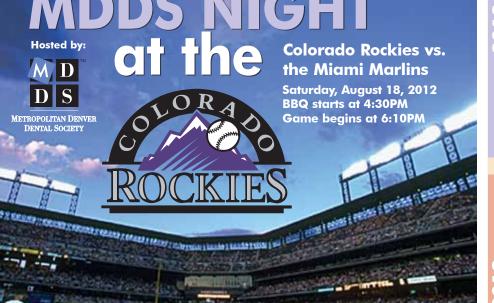
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